

*City of Methuen, Massachusetts
Comprehensive Annual Financial Report*



For the Fiscal Year Ended June 30, 2008

CITY OF METHUEN, MASSACHUSETTS

Comprehensive Annual Financial Report

For the Year Ended June 30, 2008



Prepared by:
The Office of the City Auditor

**Thomas J. Kelly
City Auditor**

**Louise A. Moss
Deputy Director
of Budget & Finance**

City of Methuen, Massachusetts
Comprehensive Annual Financial Report
For the Fiscal Year Ended June 30, 2008

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City of Methuen, Massachusetts

Introductory Section



Turret of the Searles Estate



City of Methuen, Massachusetts

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Thomas J. Kelly
City Auditor

Letter of Transmittal
April 25, 2009

To: The Citizens of Methuen, Mayor and City Council of Methuen Massachusetts

At the close of each fiscal year, state law requires the City of Methuen to publish a complete set of financial statements in conformity with accounting principals generally accepted in the United States of America (GAAP), and that are audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the Annual Financial Report of the City of Methuen, Massachusetts, for the fiscal year ending June 30, 2008 for your review.

This report consists of management's representations concerning the finances of the City of Methuen. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City of Methuen has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City of Methuen's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City of Methuen's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements for the fiscal year ended June 30, 2008, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report. The City of Methuen's financial statements have been audited by Melanson Heath & Company PC, a firm of licensed certified Public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City of Methuen for the fiscal year ended June 30, 2008, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principals used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the City of Methuen financial statements for the fiscal year ended June 30, 2008, are fairly presented in conformity with GAAP.

The independent audit of the financial statements of the City of Methuen was part of a broader, federally mandated “Single Audit” designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government’s internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the City of Methuen separately issued Single Audit Report. GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management’s Discussion and Analysis (MD&A). This letter of transmittal is designed to complement that analysis and should be read in conjunction with it. The City of Methuen’s MD&A can be found immediately following the report of the independent auditors.

Profile of the City of Methuen

The City is located in Essex County, 11 miles east of Lowell and 27 miles northwest of Boston and is a border community to New Hampshire. Established as a Town in 1725, Methuen became the City known as the Town of Methuen in 1978. Methuen has an estimated population of 43,789 (2000 Federal Census) and occupies a land area of 23.5 miles.

The Town of Methuen was originally organized as a town in 1725 when Lt. Stephen Barker petitioned to divide the Town of Haverhill. Governor Dummer signed the act establishing the Town of Methuen, naming the Town in honor of Sir Paul Methuen, a friend of the Governor’s and member of the King’s Privy Council. The first Town Meeting was held March 9, 1726.

Methuen operated under the Town Meeting form of government until 1917 when the state Legislature allowed the Town to organize as a City. In 1921 the Supreme Judicial Court found that the City Charter had not been appropriately adopted under the constitution of the Commonwealth. Methuen reverted to its status as a town and established a Charter setting a Selectman/Representative Town Meeting government. That Charter remained in effect until 1973 when Methuen’s first Home Rule Charter became effective establishing a 21 member Town Council and Town Manager.

Methuen’s second Home Rule Charter in 1978 maintained the Town Manager/Town Council form of government, but reduced the number of councilors to nine and increased the powers of the Council. Another Charter change approved by Methuen voters in 1993 replaced the appointed Town Manager with an elected Mayor.

The School Department Administration was directed by a seven-member School Committee, which was elected at-large by the voters. The School Committee is empowered to appoint all School Department personnel. Effective January 1994,

the mayor became the chairperson of the school committee and the seven-member School Committee became a six-member elected school committee.

Methuen played a significant role in this country's industrial revolution, which began in the Merrimack Valley. In the mid-to late-19th century, mills along the Spicket River and Spicket Falls produced hats, shoes and textiles. Construction of the Methuen Cotton Mills at Spicket River falls in the 1820's spurred the centralization of Methuen's economic, residential and cultural activities within the area around Osgood, Broadway, Hampshire and Pleasant Streets.

Legacies of industrial wealth are seen today not only in the mill buildings, but also in the estate and civic architecture of Methuen's millionaires, the Searles, Tenney and Nevins families. Thanks to these families, the Town can boast of some of its finest landmarks including the Nevins Memorial Library, the Searles building, Tenney Gatehouse, Nevins Home, Spicket Falls, and the Civil War Monument between Pleasant and Charles Streets. The granite walls and turrets extending through central Methuen are prominent community features and monuments to the millionaire benefactors as well as to the immigrant laborers who built them 100 years ago.

Methuen combines farm settings with suburban sub-divisions and urban neighborhoods. Methuen's industrial parks are home to companies that include Colombo, McKesson, MicroTouch and Nabisco among others.

The nine-member City Council is the legislative body elected in non-partisan elections every two years with two representing the three districts, three elected at large and a Mayor. The City Council is responsible, among other things, for passing ordinances, adopting the natural budget, adopting bond authorizations, appointing committees and boards and hiring Department Heads and Middle Management.

The Mayor carries out the Administrative functions of the City of Methuen. The Mayor is responsible for carrying out policies and ordinance of the City Council for overseeing the day-to-day operations of the government, and for appointing municipal employees.

A Seven-member School Committee, of which the voters elect six members at-large, directs the Methuen School Department Administration. By virtue of the position, the Mayor is the chairperson of the School Committee, which makes up the seven members. The School Committee is empowered to appoint all School Department personnel

The City of Methuen provides a full range of services, including police and fire protection, the construction and maintenance of streets and other infrastructure, sanitation services such as solid waste disposal and recycling, water distribution, wastewater collection and treatment, recreational and cultural events and education from kindergarten through grade 12 with a regional vocational technical high school.

In a City form of government, within 120 days (extended to 170 days by special legislation) after the annual organization of the city government (which is ordinarily in early January), the mayor is required to submit a budget of proposed expenditures for the fiscal year beginning on the next July 1. The City or Town Council may make appropriations for the recommended purposes and may reduce or reject any item. Without a recommendation of the Mayor, the Council may not make any appropriation for a purpose not included in the proposed budget, except by a two-thirds vote in case of a failure of the Mayor to recommend an appropriation for such a purpose within 7 days after a request from the Council. The Council may not increase any item without the recommendation of the Mayor (except as provided by legislation, subject to local acceptance, under which the school budget or regional school district assessment can be increased upon recommendation of the School Committee or Regional District School Committee and by two-thirds vote of the Council, provided that such increase does not cause the total annual budget to exceed property tax limitations). If the Council fails to act on any item of the proposed budget within 45 days, that item takes effect.

If the Mayor does not make a timely budget submission, provision is made for preparation of a budget by the City Council. Provision is also made for supplementary appropriations upon recommendation of the Mayor. Water and sewer department expenditures are included in the budget adopted by the Council. Under certain legislation any City or Town may provide that the appropriation for the operating costs of any department may be offset, in whole or in part, by estimated receipts from fees charged for services provided by the department. As a result of an initiative law adopted in November 1980, school committees are no longer autonomous with respect to school expenditures for current purposes. The school budget is limited to the total amount appropriated by the City Council, but the School Committee retains full power to allocate the funds appropriated.

Department heads are generally required to submit their budget requests to the mayor between November 1 and December 1. This does not apply to the school department, which must submit its request in time for the mayor to include them in the submission to the Council.

State and county assessments, abatements in excess of overlays, principal and interest not otherwise provided for, and final judgments are included in the tax levy whether or not included in the budget. Revenues are not required to be set forth in the budget but estimated non-tax revenues are taken into account by the assessors in fixing the tax levy.

Factors Affecting Financial Condition

The City of Methuen has established itself as an attractive location for business and industry with close to 1,000 companies operating under a Methuen address. Strategic location, a competitive commercial tax rate, a coordinated development approach, a skilled and trained workforce, and a high quality of life for work and

leisure combine to create an active environment for economic development. In the last five years, Methuen has been host to \$ 275 million in private commercial investment and benefited from the creation or retention of over 3,400 jobs. While surrounding communities are seeing a downturn in activity, Methuen's Planning and Building Departments have seen a steady stream of commercial filings.

The Methuen economy consists of a diversified group of existing service and manufacturing businesses, complemented by new technology and retail businesses. Recognizing the need to balance growth while making economic development a priority, Methuen reorganized the Department of Economic & Community Development. Central to its mission was the creation of a system to streamline permitting, market community resources, and improve communication between City Hall and Methuen businesses. A leader in the Merrimack Valley, Methuen has created a customer service department within the office of Community Development that oversees the entire permitting and approval process for companies seeking to locate, relocate, or expand within the City's borders.

Equally important, the City has been pro-active in the planning process in order to provide a vision and direction for City officials to pursue development while maintaining the high quality of life Methuen's residents and businesses have grown to enjoy. In the summer of 2007, the City adopted the updated Methuen Master Plan, last revised in 1986. This document, which took one year and a dozen public meetings to complete, will serve as the blueprint for short- and long-term planning for the next twenty years. In July 2008, after almost one year of research, review and public hearings, the Methuen City Council approved the complete recodification of the City's Comprehensive Zoning Ordinance and Zoning Map. The new zoning reflects changes in state and federal law, and includes more creative and innovative options such as the creation of an Open Space Residential Development overlay to encourage the creation of housing in concert with the preservation of open space. In the spring of 2004, the City of Methuen completed the process of developing a downtown plan. Utilizing a \$ 45,000 grant from the Massachusetts Department of Housing & Community Development (DHCD), Methuen held a series of committee meetings to advance the findings of the Downtown Methuen Development Plan. The areas discussed included the downtown's strengths, weaknesses, economy, market, businesses, regulatory controls and land-use. The plan identified a vision and the steps necessary to maximize its potential in the local and regional marketplace and strengthen the downtown's vitality. Several of the plan's recommendations have since been implemented.

Methuen's Land Use Plan was completed in 1997 and has been a vital tool for the past several years. It identified development opportunities and land-use strategies through a consensus-based planning process. The plan produced specific action items to provide for mutually reinforcing land use strategies and set the blueprint for the expansion of Methuen's economic base. During the period 1997 through 2004, the City of Methuen saw the expansion of its commercial and industrial base. Due to a negative change in economic conditions, the

period 2005 to the present has shown a slowdown in commercial/industrial tax growth. During the last decade, via the Land Use Plan and the more recent Master Plan, the City has worked to identify parcels for open space and recreation, improve infrastructure, support ongoing economic development projects, and find innovative ways to strengthen its fiscal standing at the local level.

Currently, the City of Methuen maintains multiple commercial and industrial sites scattered throughout the community in retail centers, industrial parks, downtown, and as stand-alone facilities. In retail, Methuen has five shopping centers. Most notable is *The Loop*, a \$ 91 million dollar entertainment and retail complex open in 2000 that is recognized nationally for its success as a “lifestyle” plaza. Formerly the Methuen Mall, it had been the retail sales and employment center of the Merrimack Valley, employing approximately 2,000 people until it closed a decade prior. A municipal and regional economic development priority for many years, The Loop project now represents more than a tripling of property tax revenues from that site to over \$ 1 million annually. The facility includes a Loews 20-screen Cineplex, a 135,000 square foot Home Depot, Super Stop & Shop, noted retailers Marshall's, The Gap, Old Navy, and numerous restaurants, including Bugaboo Creek, TGIFriday's, Not Your Average Joe's, Chuck E. Cheese and Wendy's. In addition, the former Romano's Macaroni Grill restaurant is the proposed new site for an Olive Garden restaurant. The project has created more than 500 new permanent jobs and 300-400 new part-time positions, and has exceeded its retail expectations since opening. All of the retailers on-site have renewed their ten-year leases, indicating the strength of the market and confidence in the property owner and City. The Department of Economic & Community Development staff communicates on a regular basis with Loop management. The adjacent Methuen Shopping Center consists of 160,000 square feet and houses the chain stores of Market Basket and Wal-Mart, along with Sleepy's Mattress Store and a new Japanese steakhouse. Since the redevelopment of this area, there has been a great deal of activity and interest along Pleasant Valley Street as this area continues to grow, including an Applebee's restaurant and a large Public Storage facility adjacent to The Loop. Having received permits in forty-two days from the City, Target opened its doors at a site directly across from The Loop in October 2007. The long-standing Mann's Orchard store relocated to accommodate the Target and expanded, opening its new store and bakery in October 2007.

The Village Mall, located on Broadway near the Salem, NH line, includes 95,496 square feet and houses some smaller retailers including Jo-Ann Fabrics, a work-out facility and a newly opened Fuddrucker's restaurant. Located on Haverhill Street adjacent to I-93 is Merrimac Plaza, consisting of 159,916 square feet, and serves as the home of Market Basket, Rite-Aid and AJ Wright's, a subsidiary of TJ Maxx. Several restaurants are located adjacent to the plaza, including a new KFC/Taco Bell.

The turnaround of the Methuen Mall is a success story that follows the pattern of the rebirth of Malden Mills, manufacturer of high performance knit fleece fabrics. Methuen made national headlines in late 1995 when fire destroyed the plant at

one of the City's and the region's major employers. In the span of a little over a year, working together, Methuen and Malden Mills converted a disaster into an achievement of community rebirth. Immediately after the fire, mill owner, Aaron Feuerstein, committed to rebuild, continuing to pay his workers while plans were developed for the new Malden Mills. The City worked with the company to fast track permitting and secure state economic development incentives. Inspectional Services were expanded with local inspectors stationed on site. Necessary zoning changes, land transfers and infrastructure upgrades were executed and in 1997, the community achieved its goal. The company and the City celebrated the opening of a 500,000 square foot state-of-the-art apparel manufacturing facility with the capacity to produce up to 1,000,000 yards per week of Polartec fleece fabric. Unfortunately, the City received word in November 2001 that Malden was experiencing financial troubles and they filed for Chapter 11 bankruptcy protection shortly thereafter. City officials worked closely with Malden Mills to ensure the company's long-term presence in the City and successful climb out of bankruptcy protection. Malden Mills came out of bankruptcy in 2003 with financial support from a new partner. In March 2006, Chrysalis Capital Partners acquired the Malden Mills brand, company and real estate, and now operates the company under the name Polartec LLC. The company enjoyed a strong period of growth and positive cash flow from March 2007 to March 2008, and is concentrating heavily on new product development along with serving its biggest customer, the numerous divisions of the U.S. Armed Services.

Methuen also has four active Industrial Parks and numerous industrial sites scattered throughout the community: Aegean Industrial Park with 47 acres, Griffin Brook Park with 94 acres, Methuen Industrial Park with 130 acres, and McGrath Road Industrial Park, which lies partly in Dracut. Griffin Brook Park is home to high tech businesses including Micro-Touch Inc., the world's leading manufacturer of touch screen technology and a subsidiary of 3M. The company completed a \$ 3 million dollar expansion in 2001, adding 169,680 square feet. Also located in Griffin Brook Park are ULVAC, that completed a \$ 3 million dollar 40,000 square foot renovation to its manufacturing facility within the last three years, Larson Juhl, Dakota Systems, and MKS Instruments.

Methuen Industrial Park encompasses manufacturing, warehousing and distribution uses, housing such noted companies as Shaw's, General Mills' Yoplait-Colombo operations, Aulson and Graebel Van Lines. Yoplait-Colombo has expanded its presence to over 140,000 square feet and produces 35 million cases of yogurt products annually. They employ 200 people, and plan to expand further in the 2008-2009 timeframe, adding 10 new employees and investing \$ 25 million in plant improvements and equipment.

Branch Street is maintained by Brooks Properties, who oversees in excess of 275,000 square feet of office space adjacent to I-93 at the Route 110 rotary. Several large tenants, including RAID (a computer storage manufacturer), Object Associates, Metragen (a pharmaceutical company based in Florida), the Massachusetts Eye and Ear Infirmary and Little Sprouts Child Enrichment

Center, currently occupy this site. The facility has recently added ancillary businesses such as pharmaceutical sales and distribution.

In keeping with Methuen's long range planning, economic development efforts have focused primarily on marketing existing commercial and industrial parcels to attract new investment and create job opportunities for Merrimack Valley residents. Recent success stories include:

Caritas Holy Family Hospital has completed construction on its addition. The 60,000 square foot addition to its existing facility and 60,000 sf medical office building provides the space necessary to accommodate additional patients and create additional health care positions.

Dunkin Donuts opened its new 30,000 sf baking facility at a former vacant gas station site in the heart of the Methuen Arlington Neighborhood. The project included \$ 2.2 million of private investment and created 35 jobs for the surrounding neighborhood.

Ranger Plaza, the re-development of the former Fox Nissan site, has turned an abandoned, blighted site into a critical gateway project for the City. Located on Pelham Street adjacent to Route 93, the project has completed phase I attracting The Outback Restaurant, McDonald's, and Dunkin' Donuts. Phase II, slated for completion by the end of 2008, will include the complete renovation of 23,000 square feet of remaining retail space.

The Tambone building, a 250,000 square foot office/warehouse facility completed construction in the fall of 2001. This building was sold in 2006 for \$ 18.35 million. The \$ 12 million project helped to develop the remaining 17 acres in Aegean Industrial Park, which now contains Cytec Inc., Mygrant Glass, and several others.

In the downtown, the former St. Monica's Church has been demolished to make way for a new 15,000 square foot CVS pharmacy. Plans for the \$ 2 million project were approved, and the store opened in 2006.

Now known as Espaillat Mills, the former Leone Furniture store in downtown Methuen has been completely renovated from a neglected warehouse to a vibrant mill complex with several mixed uses, including several retail shops and professional offices. Berkeley Shoe Corporation, an international distributor of fine shoes and apparel, moved their headquarters to this site.

On Ayers Village Road along the Salem, New Hampshire border, the former White Buffalo site was demolished and replaced by a \$ 2 million 23,000 square foot retail and commercial center that includes a restaurant, bank, and a deluxe Mobil station and car wash.

Construction is ongoing for a 7,200-yard professional golf course with seventy-five new residential dwellings, and a 5,000 square foot clubhouse in East

Methuen. The project should be recognized as one of the state-of-the-art facilities now that it has opened at a cost of nearly \$ 10 million dollars. The estimated value of the new residential dwellings will exceed \$ 45 million.

In 2006, the Merrimack Valley Golf Course received approvals to expand and improve the existing golf course. The Donald Ross golf course is the most recognized golf course in the Merrimack Valley, dating back to its opening in 1920. The expansion of the course will lengthen three golf holes and will add seventy-five new residential dwellings along the border of the course. Roughly 55 of the 75 homes are built, with many sold. The rehabilitation to the golf course will be an estimated \$ 5 million dollars and the new residential dwellings should be valued at approximately \$ 40 million. In September 2008, the golf course owners broke ground on a new 19,000 square foot clubhouse valued at \$ 3 million.

The Cafua Management Company received approval in March 2008 for the construction of a new 35,000 retail complex located at 280 Merrimack Street, which will include a Dunkin Donuts retail site and will house the company's headquarters, along with a restaurant, bank and several retail bays. Down the street at 380 Merrimack Street, JP Realty received approvals and constructed a 30,000 square foot commercial building, which is nearly full with tenants, including Jeanne D'Arc Federal Credit Union, and several professional office uses.

Other new banks to Methuen include Bank of New England, which constructed a new 3,000 square foot branch at the corner of Pelham and Cross Streets, and Enterprise Bank, which opened its 4,000 square foot branch on Broadway in the downtown area in May 2008.

Heavenly Donuts, a regional donut shop, has submitted plans to redevelop an abandoned gasoline station. The plans depict a 2,500 square foot restaurant and drive-thru on Pelham Street at a cost of nearly \$ 1 million dollars. Construction is expected in the spring of 2009.

Irving Gasoline was permitted in 2007 for its gas station/convenience store layout at 181 Pelham Street. In order to accommodate this project, Irving worked with the City and Mass Highway to coordinate necessary roadway and I-93 on-ramp improvements, which are now complete. The project, estimated at \$ 3 million, broke ground in August 2008 with completion expected in early 2009.

With the rebuilding of various older facilities now complete and the established industrial parks nearing build-out, economic development efforts have shifted towards maintaining the existing facilities at full occupancy.

Two other large tracts of industrial-zoned land have seen interest from local commercial developers and focus from the City of Methuen. Both Lindbergh Avenue (with frontage along I-93) and Old Ferry Road have historically been home to contractors' yards and related businesses. The growth in the regional

economy, coupled with the prestige associated with I-93 and I-495 visibility, has afforded the City the opportunity to attract higher and better uses to these sites. Combined, they represent more than 200 acres of industrial land with the potential to house in excess of 1.5 million square feet of industrial space. In 2007, Lindberg Avenue became home to a new F.W. Webb plumbing supply warehouse and retail facility. The company invested \$ 11 million to construct the 128,000 square foot building, made roadway, water and sewer infrastructure improvements, and now employs over 100 people.

In Methuen's downtown, a cornerstone project was the conversion of a vacant mill into a 97-unit luxury apartment complex in the heart of downtown Methuen. Mills Falls, a \$ 10 million dollar project, began renting in 2001 and remains virtually fully leased. Consistent with the Downtown Revitalization Program, Phase I of the Spiggot Falls Riverwalk Park was completed, as was Phase II (a pedestrian bridge), to facilitate accessibility and enhance the downtown. In 2006, the City completed the first phase of the streetscape lighting project, valued at \$ 1 million. The City has also established a building and façade program for downtown businesses to assist with the redevelopment of building facades through a 30-year deferred loan program. A \$ 35,000 sign program helped to coordinate the overall appearance of the Historic Downtown District.

Methuen Assisted Living, LLC has begun construction of a 91-unit assisted living facility at 4 Gleason Street, a former brownfields site. The proposed building represents a \$ 19 million investment in downtown and will create approximately 30 full-time jobs beginning in January 2009. Adjacent to this project is a permitted site consisting of 21,000 square feet of retail and commercial space at the corner of Gleason Street and Broadway. Construction is expected to commence in Spring 2009.

Long-term Financial Planning

The City of Methuen continues to manage its financial affairs in a prudent manner. The City's financial actions are generally guided by long range planning tools provided by various Capital Improvement Programs; prioritizing spending plans and identifying discretionary spending.

The City's debt position remains favorable due to the City's limited short-term debt plans, rapid amortization of debt (83.5% in 10 years) and ongoing tax base growth. The City's debt burden, after adjustments for substantial state school building aid of 90%, is a modest 0.7%. Borrowing is underway on two major initiatives; the upgrade of the existing Water Treatment Plant and the building and expansion of Methuen High School.

Water Treatment Plant - The City voted a \$ 19.8 construction and renovation bond on the Water Treatment Plant. The existing plant is over 22 years old and most of the mechanical, electrical and instrumentation systems have reached the end of their useful life. Replacement parts are becoming increasingly difficult to obtain, thus putting the plant's proper operation at risk. The upgrade will add

additional security systems, fire protection systems, replace antiquated instrumentation and controls, replace or upgrade mechanical, electrical and chemical systems and renovate the administrative area. Over the past several years there have been numerous problems with aging filter under drains and leaks in the pretreatment basins which will also be addressed. The addition of two new filter systems and two new pretreatment units will provide the additional redundancy to ensure the plant can meet the City's maximum water demands in the summer months. The plant's capacity will remain at its current rated 10mgd capacity. The new pretreatment units will reduce the stress on the filters by providing better settle water quality. The new filters will reduce filtration rates and add increased volume of granular activated carbon which will result in greater TOC removal. Taken together, the additional treatment units will ensure that the plant will operate in a reliable and efficient manner over the foreseeable future.

Methuen High School - In 2008, the City and Methuen School Department made significant strides towards the revitalization of the Methuen High School. Methuen was one of only three communities to receive a funding commitment from the Massachusetts School Business Authority for a high school revitalization project. A building committee was formed and KBA/Trident was hired as Methuen's Owners' Project Manager. An agreement for a feasibility study was also finalized. We are now in the process of hiring designers and architects. Those professionals will be on board by May 2009. Our schedule will produce a design within twelve months, with construction beginning shortly after design is complete. The City Council has appropriated a two million dollar loan order so that initial funding can be put into place

Investment of City Funds

All funds of the City, except for trust funds and funds of the Methuen Contributory Retirement System, are invested in accordance with Section 55 of Chapter 44 of the Massachusetts General Laws (MGL). This section permits investment of available revenue funds and bond and note proceeds in term deposits and Certificates of Deposit of banks and trust companies, in obligations issued or unconditionally guaranteed by the federal government and an agency thereon with a maturity of one year or less, in repurchase agreements secured by federal or federal agency securities, with a maturity of 90 days or less, in participation units in the Massachusetts Municipal Depository Trust (MMDT), or in shares in SEC-registered money market funds with the highest possible rating from at least one nationally recognized rating organization.

MMDT is an investment pool created by the Commonwealth under the supervision of the State Treasurer's office. According to the State Treasurer, the MMDT's investment policy is designed to maintain an average weighted maturity of 90 days or less and is limited to high-quality, readily marketable fixed income instruments, including U.S. government obligations and highly-rated corporate securities with maturities of one year or less.

Trust funds, unless otherwise provided by the donor, may be invested in accordance with Section 54 of Chapter 44 of the MGL, which permits a broader range of investments than Section 55, including any bonds or notes that are legal, investments for savings banks in the Commonwealth. The restrictions imposed by Sections 54 and 55 do not apply to City and City Retirement Systems.

Acknowledgements

The preparation of this report would not have been possible without the efficient and dedicated services of the Accounting Department staff. We would like to express our appreciation to all the members of the department who assisted and contributed to the preparation of this report. Credit must also be given to the Mayor and the Methuen City Council for their unfailing support and for maintaining the highest standards of professionalism in the management of the City of Methuen

Respectfully submitted,

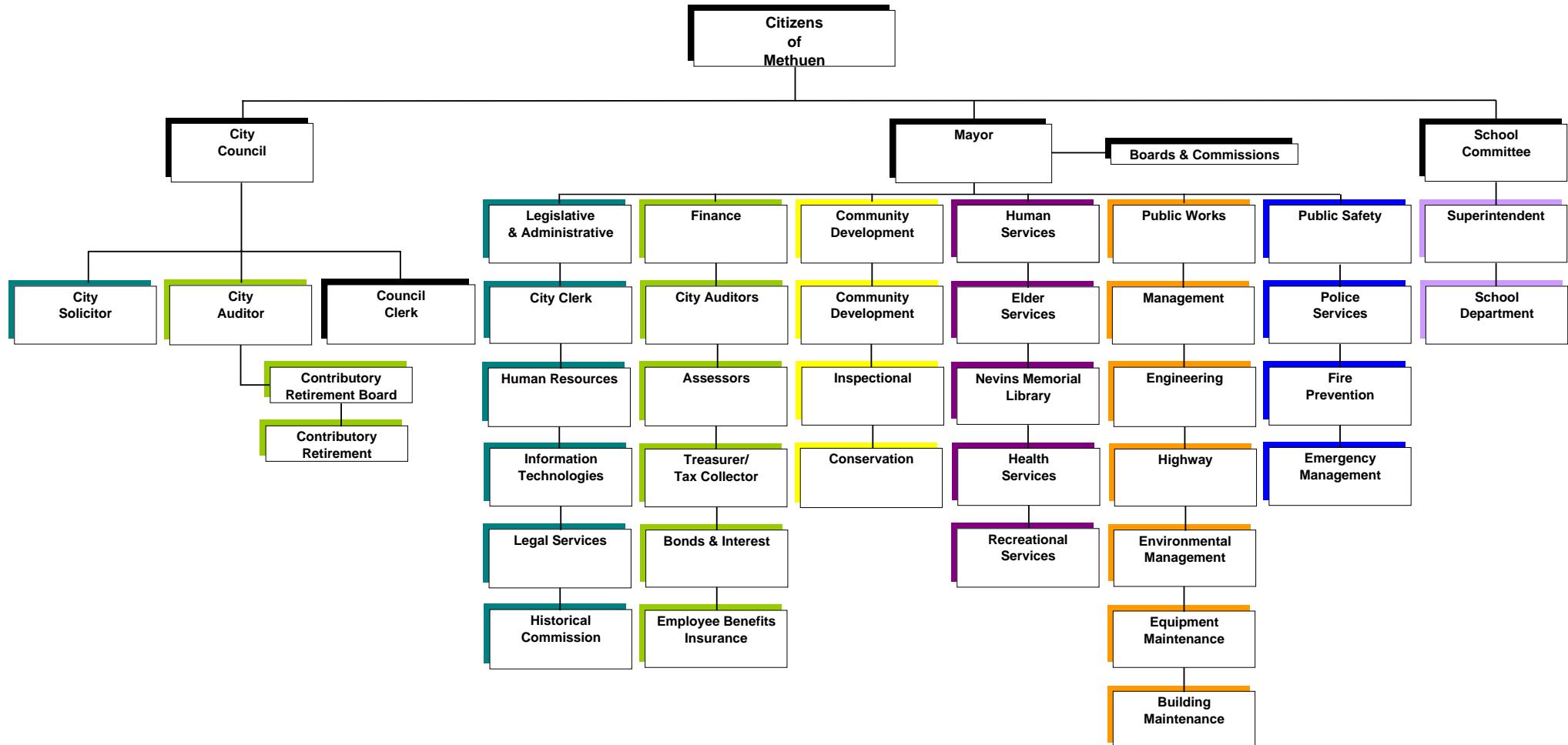


Thomas J. Kelly
City Auditor



Louise A. Moss
Deputy Director of Budget and Finance

**City of Methuen
Organizational Chart**



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Principal City Officials
as of June 30, 2008

Title	Name	Selection/Term	Term Expires
Mayor	William M. Manzi	Elected	December 31, 2009
City Council:			
Chairman - Councilor at Large	Deborah R. Quinn	Elected	December 31, 2009
Vice Chairman - Councilor at Large	Jennifer Kannan	Elected	December 31, 2009
Councilor at Large	Kenneth R. Willette Jr.	Elected	December 31, 2009
Councilor at Large	Stephen N. Zanni	Elected	December 31, 2009
Central District Councilor	Phillip J. Lahey Jr.	Elected	December 31, 2009
Central District Councilor	John A. Cronin Jr.	Elected	December 31, 2009
East District Councilor	Larry F. Giordano	Elected	December 31, 2009
East District Councilor	Joseph A. Leone III	Elected	December 31, 2009
West District Councilor	Jeanne M. Pappalardo	Elected	December 31, 2009
City Auditor	Thomas J. Kelly	Appointed by Council	December 31, 2008
City Solicitor	Peter McQuillan	Appointed by Council	December 31, 2008
Chief of Staff	Matt Kraunelis	Appointed by Mayor	
City Clerk	Christine R. Touma-Conway	Appointed by Mayor	
Director of Community Development	Karen Sawyer	Appointed by Mayor	
Director of Information Technology	Kingsley Lough	Appointed by Mayor	
Director of Public Works	Raymond E. DiFiore	Appointed by Mayor	
Executive Director - Council of Aging	Corrine LaCharite	Appointed by Mayor	
Fire Chief	Cliff Gallant	Appointed by Mayor	
Human Resource Manager	Colleen McCarthy	Appointed by Mayor	
Municipal Appraiser	John Cena	Appointed by Mayor	
Police Chief	Katherine Lavigne	Appointed by Mayor	
Treasurer Tax Collector	Ann Guastaferro	Appointed by Mayor	

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City of Methuen, Massachusetts
Financial Section



"Searles Castle"

INDEPENDENT AUDITORS' REPORT

To the Mayor and City Council
City of Methuen, Massachusetts

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Methuen, Massachusetts, as of and for the year ended June 30, 2008 (except for the Methuen Contributory Retirement System, which is as of and for the year ended December 31, 2007), which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City of Methuen's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Methuen as of June 30, 2008, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Additional Offices:

The management's discussion and analysis, appearing on the following pages, and the required supplementary information, appearing on page 69, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

In accordance with *Government Auditing Standards*, we have also issued a report dated January 19, 2009 on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Methuen, Massachusetts' basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Melanson, Heath + Company P.C.

Andover, Massachusetts
January 19, 2009

MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the City of Methuen, we offer readers this narrative overview and analysis of the financial activities of the City of Methuen for the fiscal year ended June 30, 2008. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal.

A. OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the basic financial statements. The basic financial statements are comprised of three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of our finances in a manner similar to a private-sector business.

The statement of net assets presents information on all assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities include general government, public safety, highways and streets, sanitation, economic development, and culture and recreation. The business-type activities include water and sewer activities.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be

divided into three categories: governmental funds, proprietary funds and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

An annual appropriated budget is adopted for the general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

Proprietary funds. Proprietary funds are maintained as follows:

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Specifically, a single enterprise fund is used to account for the combined water and sewer operations.

Internal service funds are an accounting device used to accumulate and allocate costs internally among various functions. Specifically, internal service funds are used to account for self-insured employee health programs. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the business-type activities reported in the government-wide financial statements, only in more detail.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information which is required to be disclosed by accounting principles generally accepted in the United States of America.

B. FINANCIAL HIGHLIGHTS

All amounts in Section B are in thousands.

- As of the close of the current fiscal year, the total of assets exceeded liabilities by \$ 60,030 (i.e., net assets), a change of \$ 4,579 in comparison to the prior year.
- As of the close of the current fiscal year, governmental funds reported combined ending fund balances of \$ 7,186, a change of \$ 2,307 in comparison with the prior year.
- At the end of the current fiscal year, unreserved fund balance for the general fund was \$ 449, a change of \$ (364) in comparison with the prior year.
- Total bonds payable at the close of the current fiscal year was \$ 82,754, a change of \$ 19,033 in comparison to the prior year.
- Total notes payable at the close of the current fiscal year was \$ 403, a change of \$ (10,501) in comparison to the prior year.

C. GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. All amounts in Section C are in thousands.

The largest portion of net assets \$ 45,162 reflects our investment in capital assets (e.g., land, buildings, machinery and equipment), less any related debt used to acquire those assets that is still outstanding. These capital assets are used to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of net assets \$ 1,624 represents resources that are subject to external restrictions on how they may be used. The remaining balance of

unrestricted net assets \$ 13,244 may be used to meet the government's ongoing obligations to citizens and creditors.

The following is a summary of condensed government-wide financial data for the current and prior fiscal years.

City of Methuen's Net Assets							
	Governmental		Business-Type		Totals		2007
	Activities	2008	Activities	2008	2007	2008	
Current and other assets	\$ 21,715	\$ 22,263	\$ 10,099	\$ 5,315	\$ 31,814	\$ 27,578	
Capital assets	87,091	89,057	38,552	26,274	125,643	115,331	
Total assets	108,806	111,320	48,651	31,589	157,457	142,909	
Long-term liabilities	60,501	62,727	28,142	7,091	88,643	69,818	
Other liabilities	6,185	9,932	2,599	7,707	8,784	17,639	
Total liabilities	66,686	72,659	30,741	14,798	97,427	87,457	
Net assets:							
Invested in capital assets,							
net of related debt	31,404	28,751	13,758	13,494	45,162	42,245	
Restricted	1,624	1,693	-	-	1,624	1,693	
Unrestricted	9,092	8,216	4,152	3,297	13,244	11,513	
Total net assets	\$ 42,120	\$ 38,660	\$ 17,910	\$ 16,791	\$ 60,030	\$ 55,451	

The following is a summary of condensed government-wide activities for the current and prior fiscal years.

City of Methuen's Changes in Net Assets

	Governmental Activities		Business-Type Activities		Totals	
	2008	2007	2008	2007	2008	2007
Revenues:						
Program revenues						
Charges for services	\$ 7,622	\$ 8,359	\$ 10,293	\$ 7,444	\$ 17,915	\$ 15,803
Operating grants and contributions	52,449	48,119	13	20	52,462	48,139
Capital grants and contributions	2,235	1,674	-	-	2,235	1,674
General revenues						
Property Taxes	57,036	53,079	-	-	57,036	53,079
Excises	5,039	4,499	-	-	5,039	4,499
Interest and Penalties	257	552	-	-	257	552
Grants and contributions not restricted to specific programs	13,566	12,844	-	-	13,566	12,844
Investment income	291	243	61	86	352	329
Other	785	402	-	-	785	402
Gain on sale of assets	-	36	-	-	-	36
Malden Mills settlement	-	-	-	1,097	-	1,097
Total revenues	139,280	129,807	10,367	8,647	149,647	138,454
Expenses:						
General government	12,479	12,203	-	-	12,479	12,203
Public safety	19,535	17,597	-	-	19,535	17,597
Education	87,913	81,000	-	-	87,913	81,000
Public works	9,539	8,981	-	-	9,539	8,981
Sanitation	2,674	2,712	-	-	2,674	2,712
Health and human services	1,396	1,151	-	-	1,396	1,151
Culture and recreation	1,384	1,298	-	-	1,384	1,298
Interest and costs	2,424	2,275	-	-	2,424	2,275
Enterprise services	-	-	7,724	7,095	7,724	7,095
Total expenses	137,344	127,217	7,724	7,095	145,068	134,312
Change in net assets before transfers and loss	1,936	2,590	2,643	1,552	4,579	4,142
Transfers in (out)	1,524	1,192	(1,524)	(1,192)	-	-
Change in net assets	3,460	3,782	1,119	360	4,579	4,142
Beginning net assets	38,660	34,878	16,791	16,431	55,451	51,309
Ending net assets	\$ 42,120	\$ 38,660	\$ 17,910	\$ 16,791	\$ 60,030	\$ 55,451

Governmental Activities - The City's positive result of \$ 3,460 in governmental activities is due primarily to the City's conservative approach to budgeting and the careful monitoring of expenses and revenue activity through out the fiscal year, allowing us to react to changing fiscal conditions. Property tax collections continued to be strong. Also, revenue collections in excess of estimated amounts in certain categories, particularly Municipal Medicaid reimbursement, played a key role in offsetting shortfalls in other areas, resulting in the positive outcome for FY 2008.

Business-type Activities - Business-type activities for the year resulted in a change in net assets of \$ 1,119. This change resulted primarily from an increase in Water and Sewer rates, as well as connection fees collected well in excess of estimates. In addition, \$ 441 in unexpended appropriations was closed to Retained Earnings at year-end.

D. FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All amounts in Section D are in thousands.

Governmental funds. The focus of governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The General Fund is the chief operating fund. At the end of the current fiscal year, undesignated fund balance of the General Fund was \$ 449, while total fund balance was \$ 1,870. Total fund balance changed by \$ (2,116). Undesignated fund balance was changed by \$ (364), primarily from the use of free cash for the fiscal year 2008 budget. Undesignated fund balance represents 0.3% of total expenditures, while total fund balance represents 1.4% of total expenditures.

Proprietary funds. Proprietary funds include the water and sewer enterprise fund found in business-type activities reported in the government-wide financial statements, and the health insurance internal service fund, with the governmental activities on the entity-wide financial statements. Factors concerning the finances of the enterprise fund have already been addressed in the entity-wide discussion of business-type activities.

The accrual in the health insurance fund for estimated incurred, but not yet reported costs, increased by 7% over the prior year.

E. GENERAL FUND BUDGETARY HIGHLIGHTS

At the close of fiscal year 2008, the City of Methuen experienced another difficult year, financially. We were committed to develop a budget that adequately funded critical programs and services, and in order to accomplish this we used \$ 1 million in "free cash" as an "other financing source" to balance the budget. The general fund budgetary appropriations closed zero dollars to fund balance and revenues were short of our estimate by \$ 13,510. The impact to fund balance is a major reason for concern. The recent draws on available reserves to balance operating budgets have resulted in serious deterioration of Methuen's financial position. The City needs a clear plan to regain structural balance and replenish reserves to levels consistent with its current rating category. There are very few new growth revenue areas and real and personal property values are expected to decline this year. This, coupled with increasing capital needs, makes it clear that upcoming budgets will be our tightest year in recent memory. With midyear rescissions to our State Aid and obviously very little assistance coming from the State; level funded local revenues and diminishing reserves a new process to analyze and assess costs, identify needs, and develop funding allocations is in place.

F. CAPITAL ASSET AND DEBT ADMINISTRATION

Capital assets. All amounts in Section F are in thousands. Total capital assets for governmental and business-type activities at year end amounted to \$ 125,643 (net of accumulated depreciation), a change of \$ 10,312 from the prior year. This investment in capital assets includes land, buildings and systems, improvements, machinery and equipment, and infrastructure.

The following table provides a summary of the City's capital assets at June 30:

City of Methuen's Net Assets							
	Governmental Activities			Business-Type Activities			Totals
	2008	2007	2008	2007	2008	2007	
Land improvements	\$ 2,870	\$ 1,876	\$ 16	\$ 19	\$ 2,886	\$ 1,895	
Construction	65,349	67,388	3,751	4,167	69,100	71,555	
Infrastructure	7,009	7,579	8,683	8,940	15,692	16,519	
Machinery and equipment	1,519	1,699	339	360	1,858	2,059	
Licensed vehicles	1,085	1,256	142	175	1,227	1,431	
Land, easements, and right of way	9,210	9,210	252	252	9,462	9,462	
Construction in progress	49	49	25,369	12,361	25,418	12,410	
Total net assets	<u>\$ 87,091</u>	<u>\$ 89,057</u>	<u>\$ 38,552</u>	<u>\$ 26,274</u>	<u>\$ 125,643</u>	<u>\$ 115,331</u>	

Capital asset acquisitions during the current fiscal year consist of the following:

Server and computer software	\$ 88
Ambulance	165
Highway improvements	874
Recreation and library construction	88
Riverwalk park restoration	289
Roads and drainage	23
Howe Street project	14

Business-Type:

Water treatment plant improvements	\$ 11,656
Pump station upgrade	20
Sewer system rehab	558
Stormwater system rehab	147
Water tank rehab	647

Additional information on capital assets can be found in footnote 11.

Change in credit rating. The City's credit rating went from a rating of A1 to a rating of A2 on July 31, 2007.

Debt. At the end of the current fiscal year, total bonded debt outstanding was \$ 82,754, all of which was backed by the full faith and credit of the government. Total loans and bond anticipation notes at the end of the current fiscal year was \$ 403.

Additional information on long-term debt can be found in the footnotes to the financial statements.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the City of Methuen's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

City Auditor
City of Methuen
41 Pleasant Street
Methuen, MA 01844

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CITY OF METHUEN, MASSACHUSETTS

STATEMENT OF NET ASSETS

JUNE 30, 2008

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
ASSETS			
Current:			
Cash and short-term investments	\$ 11,435,321	\$ 2,551,055	\$ 13,986,376
Receivables, net of allowance for uncollectibles:			
Property taxes	2,479,573	-	2,479,573
Excises	1,144,788	-	1,144,788
User fees	-	4,229,157	4,229,157
Assessments	298,323	-	298,323
Departmental and other	2,003,246	-	2,003,246
Intergovernmental	1,578,401	3,318,727	4,897,128
Loans	<u>1,536,242</u>	-	<u>1,536,242</u>
Total current assets	20,475,894	10,098,939	30,574,833
Noncurrent:			
Property taxes	255,269	-	255,269
Deferred debt expense	984,168	-	984,168
Capital assets:			
Nondepreciable capital assets	9,259,070	25,620,453	34,879,523
Other capital assets, net of accumulated depreciation	<u>77,831,816</u>	<u>12,931,112</u>	<u>90,762,928</u>
Total noncurrent assets	<u>88,330,323</u>	<u>38,551,565</u>	<u>126,881,888</u>
TOTAL ASSETS	108,806,217	48,650,504	157,456,721
LIABILITIES			
Current:			
Accounts payable	1,249,820	975,341	2,225,161
Accrued liabilities	1,798,276	676,186	2,474,462
Retainage payable	-	794,485	794,485
Notes payable	250,000	152,648	402,648
Other current liabilities	2,886,909	-	2,886,909
Current portion of long-term liabilities:			
Bonds payable	6,220,000	1,173,732	7,393,732
Other liabilities	<u>2,070,491</u>	<u>75,788</u>	<u>2,146,279</u>
Total current liabilities	14,475,496	3,848,180	18,323,676
Noncurrent:			
Bonds payable, net of current portion	48,650,000	26,710,042	75,360,042
Other liabilities, net of current portion	<u>3,560,297</u>	<u>182,550</u>	<u>3,742,847</u>
Total noncurrent liabilities	<u>52,210,297</u>	<u>26,892,592</u>	<u>79,102,889</u>
TOTAL LIABILITIES	66,685,793	30,740,772	97,426,565
NET ASSETS			
Invested in capital assets, net of related debt	31,404,221	13,758,082	45,162,303
Restricted externally or constitutionally for:			
Loan and grant programs	1,085,229	-	1,085,229
Permanent fund:			
Nonexpendable	537,154	-	537,154
Unrestricted	<u>9,093,820</u>	<u>4,151,650</u>	<u>13,245,470</u>
TOTAL NET ASSETS	\$ 42,120,424	\$ 17,909,732	\$ 60,030,156

See notes to financial statements.

CITY OF METHUEN, MASSACHUSETTS

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Expenses</u>	Program Revenues		
		<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>	<u>Capital Grants and Contributions</u>
Governmental Activities:				
General government	\$ 12,479,229	\$ 1,184,993	\$ 119,905	\$ -
Public safety	19,534,945	2,223,587	897,727	-
Education	87,913,345	2,907,582	51,281,807	-
Public works	9,539,241	294,747	-	2,229,579
Sanitation	2,674,239	-	-	-
Health and human services	1,395,588	121,910	114,885	5,000
Culture and recreation	1,383,985	888,945	34,685	-
Interest	2,423,404	-	-	-
Total Governmental Activities	137,343,976	7,621,764	52,449,009	2,234,579
Business-Type Activities:				
Enterprise services	<u>7,724,950</u>	<u>10,293,213</u>	<u>13,159</u>	<u>-</u>
Total	<u>\$ 145,068,926</u>	<u>\$ 17,914,977</u>	<u>\$ 52,462,168</u>	<u>\$ 2,234,579</u>

General Revenues and Transfers:

Property taxes
 Excise taxes
 Interest and penalties
 Grants and contributions not restricted
 to specific programs
 Investment income
 Other
 Transfers, net

Total general revenues and transfers

Change in Net Assets

Net Assets:

Beginning of year

End of year

See notes to financial statements.

Net (Expenses) Revenues and Changes in Net Assets

Business-		
<u>Governmental Activities</u>	<u>Type Activities</u>	<u>Total</u>
\$ (11,174,331)	\$ -	\$ (11,174,331)
(16,413,631)	-	(16,413,631)
(33,723,956)	-	(33,723,956)
(7,014,915)	-	(7,014,915)
(2,674,239)	-	(2,674,239)
(1,153,793)	-	(1,153,793)
(460,355)	-	(460,355)
<u>(2,423,404)</u>	<u>-</u>	<u>(2,423,404)</u>
 (75,038,624)	 -	 (75,038,624)
 -	 <u>2,581,422</u>	 <u>2,581,422</u>
 (75,038,624)	 2,581,422	 (72,457,202)
 57,035,806	 -	 57,035,806
5,039,465	-	5,039,465
256,739	-	256,739
 13,565,588	 -	 13,565,588
291,844	61,131	352,975
785,480	-	785,480
<u>1,523,715</u>	<u>(1,523,715)</u>	<u>-</u>
 <u>78,498,637</u>	 <u>(1,462,584)</u>	 <u>77,036,053</u>
 3,460,013	 1,118,838	 4,578,851
 <u>38,660,411</u>	 <u>16,790,894</u>	 <u>55,451,305</u>
 <u>\$ 42,120,424</u>	 <u>\$ 17,909,732</u>	 <u>\$ 60,030,156</u>

CITY OF METHUEN, MASSACHUSETTS

GOVERNMENTAL FUNDS

BALANCE SHEET

JUNE 30, 2008

ASSETS	<u>General</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
Cash and short-term investments	\$ 4,371,212	\$ 4,180,213	\$ 8,551,425
Receivables:			
Property taxes	3,059,293	-	3,059,293
Excises	1,329,599	-	1,329,599
Assessments	298,323	-	298,323
Departmental and other	1,237,102	861,961	2,099,063
Intergovernmental	-	1,578,401	1,578,401
Loans	-	1,536,242	1,536,242
TOTAL ASSETS	\$ 10,295,529	\$ 8,156,817	\$ 18,452,346
LIABILITIES AND FUND BALANCES			
Liabilities:			
Warrants and accounts payable	\$ 1,005,665	\$ 230,922	\$ 1,236,587
Accrued liabilities	1,047,794	179,088	1,226,882
Deferred revenues	5,328,158	2,180,782	7,508,940
Notes payable	-	250,000	250,000
Other liabilities	1,043,894	-	1,043,894
TOTAL LIABILITIES	8,425,511	2,840,792	11,266,303
Fund Balances:			
Reserved for:			
Encumbrances	1,420,587	-	1,420,587
Perpetual permanent fund	-	537,154	537,154
Unreserved - undesignated, reported in:			
General fund	449,431	-	449,431
Special revenue funds	-	4,366,369	4,366,369
Capital project funds	-	412,502	412,502
TOTAL FUND BALANCES	1,870,018	5,316,025	7,186,043
TOTAL LIABILITIES AND FUND BALANCES	\$ 10,295,529	\$ 8,156,817	\$ 18,452,346

CITY OF METHUEN, MASSACHUSETTS

RECONCILIATION OF TOTAL GOVERNMENTAL FUND
BALANCES TO NET ASSETS OF GOVERNMENTAL
ACTIVITIES IN THE STATEMENT OF NET ASSETS

JUNE 30, 2008

Total governmental fund balances	\$ 7,186,043
• Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	87,090,886
• Deferred debt expense for refunding is net of amortization on the statement of net assets, whereas all debt expense is reported when paid in the governmental funds.	984,168
• Revenues are reported on the accrual basis of accounting and are not deferred until collection.	6,858,884
• Internal service funds are used by management to account for health insurance and workers' compensation activities. The assets and liabilities of the internal service funds are included in the governmental activities in the Statement of Net Assets.	1,072,625
• In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due.	(571,394)
• Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the governmental funds.	
Bonds payable	(54,870,000)
Capital lease payable	(747,526)
Landfill liability	(1,650,000)
Compensated absences liability	<u>(3,233,262)</u>
Net assets of governmental activities	<u>\$ 42,120,424</u>

See notes to financial statements.

CITY OF METHUEN, MASSACHUSETTS

GOVERNMENTAL FUNDS

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED JUNE 30, 2008

	<u>General</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
Revenues:			
Property taxes	\$ 56,694,468	\$ -	\$ 56,694,468
Excise taxes	4,704,677	-	4,704,677
Departmental	1,756,992	-	1,756,992
Licenses and permits	1,074,286	-	1,074,286
Intergovernmental	57,697,403	10,268,943	67,966,346
Charges for services	38,133	5,057,871	5,096,004
Interest and penalties	166,201	-	166,201
Investment income	256,739	125,643	382,382
Fines and forfeitures	323,984	-	323,984
Contributions	-	173,375	173,375
Other revenue	76,794	708,686	785,480
Total Revenues	<u>122,789,677</u>	<u>16,334,518</u>	<u>139,124,195</u>
Expenditures:			
Current:			
General government	20,598,911	153,233	20,752,144
Public safety	16,673,970	1,697,983	18,371,953
Education	69,092,798	10,381,035	79,473,833
Public works	7,220,446	2,474,632	9,695,078
Sanitation	2,634,849	39,390	2,674,239
Health and human services	1,068,427	287,335	1,355,762
Culture and recreation	864,126	600,923	1,465,049
Debt service:			
Principal 5,585,000		-	5,585,000
Interest	<u>2,632,407</u>	-	<u>2,632,407</u>
Total Expenditures	<u>126,370,934</u>	<u>15,634,531</u>	<u>142,005,465</u>
Excess (deficiency) of revenues over expenditures	(3,581,257)	699,987	(2,881,270)
Other Financing Sources (Uses):			
Capital leases	164,751	-	164,751
Issuance of bonds	-	3,500,000	3,500,000
Transfers in	1,730,466	222,922	1,953,388
Transfers out	<u>(429,673)</u>	-	<u>(429,673)</u>
Total Other Financing Sources (Uses)	<u>1,465,544</u>	<u>3,722,922</u>	<u>5,188,466</u>
Net change in fund balances	(2,115,713)	4,422,909	2,307,196
Fund Balances, at Beginning of Year	<u>3,985,731</u>	<u>893,116</u>	<u>4,878,847</u>
Fund Balances, at End of Year	<u>\$ 1,870,018</u>	<u>\$ 5,316,025</u>	<u>\$ 7,186,043</u>

See notes to financial statements.

CITY OF METHUEN, MASSACHUSETTS

RECONCILIATION OF THE STATEMENT OF REVENUES
EXPENDITURES, AND CHANGES IN FUND BALANCES OF
GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2008

NET CHANGES IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS \$ 2,307,196

- Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:

Capital outlay purchases	1,541,419
Depreciation	(3,507,094)

- Revenues in the Statement of Activities that do not provide current financial resources are fully deferred in the Statement of Revenues, Expenditures and Changes in Fund Balances. Therefore, the recognition of revenue for various types of accounts receivable (i.e., real estate and personal property, motor vehicle excise, etc.) differ between the two statements. This amount represents the net change in deferred revenue.

156,077

- The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any effect on net assets:

Issuance of bonds	(3,500,000)
Repayments of debt	5,585,000
Deferred debt amortization	(140,595)
Capital lease financing	(164,751)
Payments of capital leases	385,302

- In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due.
- Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore, are not reported as expenditures in the governmental funds.

209,003

Compensated absences	(153,966)
Landfill	75,000

- Internal service funds are used by management to account for health insurance and workers' compensation activities. The net activity of internal service funds is reported with Governmental Activities.

667,421

CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES

\$ 3,460,012

See notes to financial statements.

CITY OF METHUEN, MASSACHUSETTS

GENERAL FUND

STATEMENT OF REVENUES AND OTHER SOURCES, AND EXPENDITURES
AND OTHER USES - BUDGET AND ACTUAL

FOR THE YEAR ENDED JUNE 30, 2008

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original Budget	Final Budget	Actual Amounts	
Revenues and Other Sources:				
Property Tax	\$ 54,925,733	\$ 56,990,839	\$ 56,990,839	\$ -
Local Revenue	9,438,000	9,438,000	9,579,141	141,141
Cherry Sheet and Misc	48,854,952	48,819,003	48,956,486	137,483
Non-Recurring	-	293,325	391,815	98,490
Transfers in	1,723,566	1,730,466	1,730,466	-
Other Financing Sources	1,187,253	1,520,847	1,520,847	-
Total Revenues and Other Sources	116,129,504	118,792,480	119,169,594	377,114
Expenditures and Other Uses:				
Current:				
General government	20,284,835	20,634,427	20,634,427	-
Intergovernmental	1,305,950	1,306,914	1,306,914	-
Public safety	15,979,221	16,455,965	16,455,965	-
Education	60,214,992	60,441,199	60,441,199	-
Public works	5,718,742	6,880,920	6,880,920	-
Sanitation	2,822,174	2,634,849	2,634,849	-
Library	1,272,351	1,272,351	1,272,351	-
Health and Human Services	738,081	981,673	981,673	-
Debt service	7,793,158	8,184,182	8,184,182	-
Total Expenditures and Other Uses	116,129,504	118,792,480	118,792,480	-
Excess of revenues and other sources over expenditures and other uses	\$ -	\$ -	\$ 377,114	\$ 377,114

See notes to financial statements.

CITY OF METHUEN, MASSACHUSETTS

PROPRIETARY FUNDS

STATEMENT OF NET ASSETS

JUNE 30, 2008

	<u>Business-Type Activities</u>	<u>Governmental Activities</u>
	<u>Enterprise Fund</u>	<u>Internal Service Fund</u>
<u>ASSETS</u>		
Current:		
Cash and short-term investments	\$ 2,551,055	\$ 2,883,895
User fees receivable	4,229,157	-
Intergovernmental receivable	3,318,727	-
Other receivables	-	<u>44,975</u>
Total current assets	10,098,939	2,928,870
Noncurrent:		
Capital assets:		
Nondepreciable capital assets	25,620,453	-
Other capital assets, net of accumulated depreciation	<u>12,931,112</u>	<u>-</u>
Total noncurrent assets	<u>38,551,565</u>	<u>-</u>
TOTAL ASSETS	48,650,504	2,928,870
<u>LIABILITIES</u>		
Current:		
Accounts payable	975,341	13,230
Accrued liabilities	676,186	-
Retainage payable	794,485	-
Notes payable	152,648	-
Other current liabilities	-	1,843,015
Current portion of long-term liabilities:		
Bonds payable	1,173,732	-
Other liabilities	<u>75,788</u>	<u>-</u>
Total current liabilities	3,848,180	1,856,245
Noncurrent:		
Bonds payable, net of current portion	26,710,042	-
Other liabilities, net of current portion	<u>182,550</u>	<u>-</u>
Total noncurrent liabilities	<u>26,892,592</u>	<u>-</u>
TOTAL LIABILITIES	30,740,772	1,856,245
<u>NET ASSETS</u>		
Invested in capital assets, net of related debt	13,758,082	-
Unrestricted	<u>4,151,650</u>	<u>1,072,625</u>
TOTAL NET ASSETS	\$ 17,909,732	\$ 1,072,625

See notes to financial statements.

CITY OF METHUEN, MASSACHUSETTS

PROPRIETARY FUNDS

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Business-Type Activities</u>	<u>Governmental Activities</u>
	<u>Enterprise Fund</u>	<u>Internal Service Fund</u>
Operating Revenues:		
Charges for services	\$ 10,045,533	\$ -
Contributions	-	14,508,681
Permits and fees	<u>247,680</u>	<u>-</u>
Total Operating Revenues	10,293,213	14,508,681
Operating Expenses:		
Personal services	2,160,330	-
Materials	1,664,162	-
Depreciation	751,101	-
Sanitary district assessment	2,492,546	-
Employee benefits	-	13,841,260
Other expenses	<u>30,438</u>	<u>-</u>
Total Operating Expenses	<u>7,098,577</u>	<u>13,841,260</u>
Operating Income	3,194,636	667,421
Nonoperating Revenues (Expenses):		
Intergovernmental revenue	13,159	-
Investment income	61,131	-
Interest expense	<u>(626,373)</u>	<u>-</u>
Total Nonoperating Revenues (Expenses), Net	<u>(552,083)</u>	<u>-</u>
Income (Loss) Before Transfers	2,642,553	667,421
Transfers out	<u>(1,523,715)</u>	<u>-</u>
Change in Net Assets	1,118,838	667,421
Net Assets at Beginning of Year	<u>16,790,894</u>	<u>405,204</u>
Net Assets at End of Year	<u>\$ 17,909,732</u>	<u>\$ 1,072,625</u>

See notes to financial statements.

CITY OF METHUEN, MASSACHUSETTS

PROPRIETARY FUNDS

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED JUNE 30, 2008

	Business-Type Activities	Governmental Activities
	Enterprise Fund	Internal Service Fund
<u>Cash Flows From Operating Activities:</u>		
Receipts from customers and users	\$ 9,089,547	\$ -
Employer contributions	-	8,938,934
Employee contributions	-	5,646,450
Payments of employee salaries, benefits, and related expenses	(2,143,105)	(13,743,106)
Payments to vendors	(729,175)	-
Payments to other governments	<u>(2,492,546)</u>	<u>-</u>
Net Cash Provided By Operating Activities	3,724,721	842,278
<u>Cash Flows From Noncapital Financing Activities:</u>		
Transfers to other funds	<u>(1,523,715)</u>	<u>-</u>
Net Cash (Used For) Noncapital Financing Activities	<u>(1,523,715)</u>	<u>-</u>
<u>Cash Flows From Capital and Related Financing Activities:</u>		
Acquisition and construction of capital assets	(13,028,426)	-
Proceeds from bonds and notes	11,788,142	-
Principal payments on bonds, notes, and capital leases	(318,929)	-
Interest expense	(157,235)	-
Intergovernmental subsidy	<u>13,159</u>	<u>-</u>
Net Cash (Used For) Capital and Related Financing Activities	<u>(1,703,289)</u>	<u>-</u>
<u>Cash Flows From Investing Activities:</u>		
Investment income	<u>61,131</u>	<u>-</u>
Net Cash Provided By Investing Activities	<u>61,131</u>	<u>-</u>
Net Change in Cash and Short-Term Investments	558,848	842,278
Cash and Short-Term Investments, Beginning of Year	<u>1,992,207</u>	<u>2,041,617</u>
Cash and Short-Term Investments, End of Year	<u>\$ 2,551,055</u>	<u>\$ 2,883,895</u>
<u>Reconciliation of Operating Income to Net Cash Provided by Operating Activities:</u>		
Operating income	\$ 3,194,636	\$ 667,421
Adjustments to reconcile operating income to net cash provided by operating activities:		
Depreciation	751,101	-
Changes in assets and liabilities:		
User fees	(1,203,666)	-
Other receivables	-	76,702
Accounts payable	246,728	(29,634)
Accrued liabilities	8,532	-
Retainage payable	794,485	-
Other liabilities	(75,788)	127,789
Compensated absences	<u>8,693</u>	<u>-</u>
Net Cash Provided By Operating Activities	<u>\$ 3,724,721</u>	<u>\$ 842,278</u>

See notes to financial statements.

CITY OF METHUEN, MASSACHUSETTS

FIDUCIARY FUNDS

STATEMENT OF FIDUCIARY NET ASSETS

JUNE 30, 2008

	Pension Trust Fund (As of December 31, 2007)	Private Purpose Trust Fund	Agency Fund
<u>ASSETS</u>			
Pooled cash and short-term investments	\$ 444,209	\$ -	\$ -
Non-pooled cash and short-term investments	671,785	486,366	152,607
Investments, at fair value:			
Corporate equities	28,970,605	-	-
Pooled domestic equity funds	7,838,979	-	-
Pooled international equity funds	13,900,267	-	-
Pooled domestic fixed income funds	19,409,967	-	-
Pooled alternative investments	7,589,027	-	-
Pooled real estate funds	7,612,734	-	-
Receivables	10,287	-	-
Total Assets	86,447,860	486,366	152,607
<u>LIABILITIES AND NET ASSETS</u>			
Accounts payable	72,924	-	-
Other liabilities	-	-	152,607
Total Liabilities	72,924	-	152,607
<u>NET ASSETS</u>			
Total net assets held in trust for pension benefits and other purposes	\$ <u>86,374,936</u>	\$ <u>486,366</u>	\$ <u>-</u>

See notes to financial statements.

CITY OF METHUEN, MASSACHUSETTS
 FIDUCIARY FUNDS
 STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS
 FOR THE YEAR ENDED JUNE 30, 2008

	Pension Trust Fund (For the Year Ended <u>December 31, 2007</u>)	Private Purpose Trust Fund
Additions:		
Contributions:		
Employers	\$ 5,362,000	\$ -
Other systems and Commonwealth of Massachusetts	361,953	-
Plan members	2,849,187	-
Other	40,443	-
Total contributions	<u>8,613,583</u>	<u>-</u>
Investment Income:		
Increase in fair value of investments	5,571,571	9,952
Less: management fees	(573,854)	-
Net investment income	<u>4,997,717</u>	<u>9,952</u>
Total additions	13,611,300	9,952
Deductions:		
Benefit payments to plan members and beneficiaries	8,155,266	-
Refunds to plan members	237,864	-
Transfers to other systems	145,097	-
Administrative expenses	233,641	-
Other	-	5,800
Total deductions	<u>8,771,868</u>	<u>5,800</u>
Net increase	4,839,432	4,152
Net assets:		
Beginning of year	<u>81,535,504</u>	<u>482,214</u>
End of year	<u>\$ 86,374,936</u>	<u>\$ 486,366</u>

See notes to financial statements.

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CITY OF METHUEN, MASSACHUSETTS

Notes to Financial Statements

1. Summary of Significant Accounting Policies

The accounting policies of the City of Methuen (the City) conform to generally accepted accounting principles (GAAP) as applicable to governmental units. The following is a summary of the more significant policies:

A. Reporting Entity

The government is a municipal corporation governed by an elected City Council. As required by generally accepted accounting principles, these financial statements present the government and applicable component units for which the government is considered to be financially accountable.

Component Units - Component units are entities that are legally separate, but are so related that they are, in substance, the same as the primary government, providing services entirely or almost entirely for the benefit of the primary government. The following component unit is blended within the primary government:

In the Fiduciary Funds: The Methuen Contributory Retirement System which was established to provide retirement benefits primarily to employees and their beneficiaries. The System is presented using the accrual basis of accounting and is reported as a pension trust fund in the fiduciary fund financial statements. Additional financial information of the System can be obtained by contacting the System located at 41 Pleasant Street, Methuen, MA 01844.

B. Government-Wide and Fund Financial Statements

Government-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements.

Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues.

Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Fund Financial Statements

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Government-Wide Financial Statements

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as is the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as *program revenues* include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes and excises.

Fund Financial Statements

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as

expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The government reports the following major governmental fund:

- The *general fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989 generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

The *enterprise fund* accounts for the operating activities of the City's water and sewer utilities and capital improvement services.

The self-insured employee health program is reported as an *internal service fund* in the accompanying financial statements.

The *pension trust fund* accounts for the activities of the Employees Contributory Retirement System, which accumulates resources for pension benefit payments to qualified employees.

The *private-purpose trust fund* is used to account for trust arrangements, under which principal and investment income exclusively benefit individuals, private organizations, or other governments.

The *agency fund* is used to account for student activity funds.

D. Cash and Short-Term Investments

Cash balances from all funds, except those required to be segregated by law, are combined to form a consolidation of cash. Cash balances are invested to the extent available, and interest earnings are recognized in the General

Fund. Certain special revenue, proprietary, and fiduciary funds segregate cash, and investment earnings become a part of those funds.

Deposits with financial institutions consist primarily of demand deposits, certificates of deposits, and savings accounts. A cash and investment pool is maintained that is available for use by all funds. Each fund's portion of this pool is reflected on the combined financial statements under the caption "cash and short-term investments". The interest earnings attributable to each fund type are included under investment income.

For purpose of the statement of cash flows, the proprietary funds consider investments with original maturities of three months or less to be short-term investments.

E. Investments

State and local statutes place certain limitations on the nature of deposits and investments available. Deposits in any financial institution may not exceed certain levels within the financial institution. Non-fiduciary fund investments can be made in securities issued by or unconditionally guaranteed by the U.S. Government or agencies that have a maturity of one year or less from the date of purchase and repurchase agreements guaranteed by such securities with maturity dates of no more than 90 days from the date of purchase.

Investments for the Trust Funds consist of marketable securities, bonds and short-term money market investments. Investments are carried at market value.

F. Property Tax Limitations

The City has limited the amount of revenue that can be derived from property taxes. The prior fiscal year's tax levy limit is used as a base and cannot increase by more than 2.5 percent (excluding new growth), unless an override or debt exemption is voted. The actual fiscal year 2008 tax levy reflected an excess capacity of approximately \$ 920,000.

G. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets, (for enterprise funds only) are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$ 5,000 and an estimated useful life in excess of five years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant and equipment is depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Land improvements	20
Construction	25 - 50
Infrastructure	10 - 30
Equipment	5 - 20
Machinery and licensed vehicles	8

H. Compensated Absences

The government's policy is to permit employees to accumulate earned but unused vacation and sick pay benefits. Full-time, permanent employees are granted vacation benefits in varying amounts depending on contracts with the City. Sick leave accrues to full-time, permanent employees to specified maximums. Generally, after one year of service, employees are entitled to a percentage of their sick leave ranging between 30% and 50% depending on their contract with the City, and all of their accrued vacation upon termination. All vested sick and vacation pay is accrued when incurred in the government-wide, proprietary and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

I. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt, and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets.

J. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

K. Use of Estimates

The preparation of basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures for contingent assets and liabilities at the date of the basic financial statements, and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

2. Stewardship, Compliance, and Accountability

A. Budgetary Information

At a city council meeting in May, the Mayor presents an operating and capital budget for the proposed expenditures of the fiscal year commencing the following July 1. The budget, as enacted by the City Council, also establishes the legal level of control and specifies that certain appropriations are to be funded by particular revenues. The original budget is amended during the fiscal year at City Council meetings as required by changing conditions. In cases of extraordinary or unforeseen expenses, the City Council is empowered to transfer funds from the Reserve Fund to a departmental appropriation. "Extraordinary" includes expenses which are not in the usual line, or are great or exceptional. "Unforeseen" includes expenses which are not foreseen as of the time of the annual meeting when appropriations are voted.

Departments are limited to the major line items as voted by the City Council. Certain items may exceed the line item budget as approved if it is for an emergency and for the safety of the general public. These items are limited by the Massachusetts General Laws, and must be raised in the next year's tax rate.

Annually, prior to year-end, the City Council authorizes the Mayor and City Accountant to amend the budget by making various inter and intradepartmental transfers and using available sources to avoid individual departmental over-expenditures.

At year-end, appropriation balances lapse, except for certain unexpended capital items and encumbrances, which will be honored during the subsequent year.

Formal budgetary integration is employed as a management control device during the year for the General Fund and Enterprise Funds.

Effective budgetary control is achieved for all other funds through provisions of the Massachusetts General Laws.

B. Budgetary Basis

The General Fund final appropriation appearing on the “Budget and Actual” page of the fund financial statements represents the final amended budget after all reserve fund transfers and supplemental appropriations.

C. Budget/GAAP Reconciliation

The budgetary data for the general and proprietary funds is based upon accounting principles that differ from generally accepted accounting principles (GAAP). Therefore, in addition to the GAAP basis financial statements, the results of operations of the general fund are presented in accordance with budgetary accounting principles to provide a meaningful comparison with budgetary data.

The following is a summary of adjustments made to the actual revenues and other sources, and expenditures and other uses, to conform to the budgetary basis of accounting.

<u>General Fund</u>	<u>Revenues and Other Financing Sources</u>	<u>Expenditures and Other Financing Uses</u>
Revenues/Expenditures (GAAP basis)	\$ 122,789,677	\$ 126,370,934
Other financing sources/uses (GAAP basis)	1,895,217	429,673
Subtotal (GAAP Basis)	124,684,894	126,800,607
Adjust tax revenue to accrual basis 454,	112	-
Reverse beginning of year appropriation carryforwards from expenditures	-	(1,950,278)
Add end of year appropriation carryforwards to expenditures	-	1,420,587
To reverse the effect of non- budgeted State contributions for teachers retirement	(7,561,895)	(7,561,895)
Reverse gross up of capital leases	(164,751)	(164,751)
Gross up of education employee benefits allocation	248,210	248,210
Recognize use of reserved fund balance	437,005	-
Recognize use of free cash	1,000,000	-
Other	72,019	-
Budgetary basis	\$ <u>119,169,594</u>	\$ <u>118,792,480</u>

D. Deficit Fund Equity

The following funds or projects within the funds had deficits as of June 30, 2008:

Nonmajor Governmental Funds:

Police Outside Detail	\$ 101,556
Eli Takesian Monument Trust Fund	\$ 1,096
Chapter 90	\$ 75,503
MCAS After School 2008	\$ 2,940
School TECH Enhancement 2008	\$ 4,957
Police Weed and Seed	\$ 52,073
Recreation	\$ 241,253

The deficits in these funds will be eliminated through future departmental revenues, bond proceeds, and transfers from other funds.

3. Cash and Short-Term Investments

Custodial Credit Risk. Custodial credit risk is the risk that in the event of a bank failure, the City's and Contributory Retirement System's (the System) deposits may not be returned. Massachusetts General Law Chapter 44, Section 55, limits deposits "in a bank or trust company or banking company to an amount not exceeding sixty percent of the capital and surplus of such bank or trust company or banking company, unless satisfactory security is given to it by such bank or trust company or banking company for such excess." The City does not have a deposit policy for custodial credit risk.

Massachusetts General Law Chapter 32, Section 23, limits the System's deposits "in a bank or trust company to an amount not exceeding ten percent of the capital and surplus of such bank or trust company." Per the System's policy, uninvested cash balances should be kept to a minimum through the prompt investment of available funds in short-term or more permanent security holdings. Managers may invest in commercial paper, repurchase agreements, Treasury Bills, certificates of deposit, and money market funds to provide income, liquidity for expense payments, and preservation of the account's principal value. Investment managers may utilize internally managed money market funds for this purpose, provided that they earn a competitive yield, and upon obtaining advance authorization from the Board. All such assets must represent maturities of one year or less at time of purchase. No investment manager's cash position may exceed 10% for more than 5 consecutive days (allowing for settlement) without the consent of the Board. It is the responsibility of the managers to contact the Board to obtain authorization to maintain a cash position greater than 10%.

As of June 30, 2008 and December 31, 2007, \$ 5,529,406 and \$ 372,582 of the City's and System's bank balances of \$ 16,934,015 and \$ 1,178,675, respectively, were exposed to custodial credit risk as uninsured, uncollateralized, and collateral held by pledging bank's trust department not in the City's and System's name.

4. Investments

A. Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment.

Massachusetts General Law, Chapter 32, Section 23, limits the investment of the Retirement System funds, to the extent not required for current disbursements, in the PRIT Fund or in securities, other than mortgages or collateral loans, which are legal for the investment of funds in savings banks under the laws of the Commonwealth, provided that no more than the established percentage of assets, is invested in any one security.

Per the System's credit risk policy, commercial paper assets must be rated A-1 or P-1 by Standard & Poor's and Moody's, respectively.

At December 31, 2007, the System's investments consisted of the following:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Average Duration</u>	<u>Average Credit Rating</u>
Corporate Equities	\$ 28,970,605	N/A	N/A
Pooled Domestic Equity Funds	7,838,979	N/A	N/A
Pooled International Equity Funds	13,900,267	N/A	N/A
Pooled Domestic Fixed Income Funds	19,409,967	4.38	AA
Polled Alternative Funds	7,589,027	N/A	N/A
Pooled Real Estate Funds	<u>7,612,734</u>	N/A	N/A
Total investments	<u>\$ 85,321,579</u>		

B. Custodial Credit Risk

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g. broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The System does not have a policy for custodial credit risk.

The System's investments are either held in the System's name and federal tax identification number by a third-party custodian with both SIPC and excess SIPC coverage that adequately covers amounts held, or held in a trust as separately identifiable assets, which would not be part of bankruptcy proceedings in case the custodians or sub-custodians fail.

C. Concentration of Credit Risk

The City places no limit on the amount that the City may invest in any one issuer.

The City does not have an investment in one issuer greater than 5% of total investments.

Massachusetts General Law Chapter 32, Section 23 limits the amount the System may invest in any one issuer or security type, with the exception of the PRIT Fund.

Per the System's policy, the Managers may not invest more than 5% of the account's market value in the obligations of a single issuer, with the exception of the U.S. Government and its agencies. Within the limitations mentioned above and the targets established in the "Manager Specific Guidelines", available at the System's Office, the Managers have complete discretion to allocate and select short-term cash and equivalent securities.

The System does not have an investment in one issuer greater than 5% of total investments.

D. Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The City and System do not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, per the System's policy, the managers may not purchase short-term financial instruments considered to contain speculative characteristics (uncertainty of principal and/or interest).

E. Foreign Currency Risk

The City does not have a foreign currency risk policy. Per the System's policy, Domestic Equity Managers may include the securities of Foreign companies traded on U.S. exchanges up to 10% of their portfolios as described above. International investment Managers may invest in Foreign securities traded on foreign exchanges in accordance with their specific policy guidelines.

5. Taxes Receivable

Real estate and personal property taxes are levied and based on values assessed on January 1st of every year. Assessed values are established by the Board of Assessor's for 100% of the estimated fair market value. Taxes are due

on a quarterly basis and are subject to penalties and interest if they are not paid by the respective due date. Real estate and personal property taxes levied are recorded as receivables in the fiscal year they relate to.

Fourteen days after the due date for the final tax bill for real estate taxes, a demand notice may be sent to the delinquent taxpayer. Fourteen days after the demand notice has been sent, the tax collector may proceed to file a lien against the delinquent taxpayers' property. The City has an ultimate right to foreclose on property for unpaid taxes. Personal property taxes cannot be secured through the lien process.

Taxes receivable at June 30, 2008 consist of the following (in thousands):

Real Estate		
2008		\$ 1,492
Personal Property		
2008	\$ 11	
2007	8	
2006	6	
2005	8	
2004	8	
Prior	<u>250</u>	
		291
Tax Liens		<u>1,276</u>
Total		\$ <u>3,059</u>

6. Allowance for Doubtful Accounts

The receivables reported in the accompanying entity-wide financial statements reflect the following estimated allowances for doubtful accounts (in thousands):

Property taxes	\$ 324
Excises	185

7. User Fees Receivable

User fees receivable in the enterprise fund includes amounts due from customers for water and sewer usage. Water and sewer delinquent receivables are liened in a similar manner as property taxes, described in Note 5.

8. Departmental and Other Receivables

The City's departmental and other receivables at June 30, 2008 consist of the following:

	Fire Ambulance	Police Outside Detail	Veterans Benefits	MTBE Settlement	Other	Total
Gross	\$ 642,257	\$ 123,392	\$ 347,399	\$ 430,000	\$ 600,989	\$ 2,144,037
Less: Allowance for doubtful accounts	<u>(128,452)</u>	<u>(12,339)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(140,791)</u>
Total	<u>\$ 513,805</u>	<u>\$ 111,053</u>	<u>\$ 347,399</u>	<u>\$ 430,000</u>	<u>\$ 600,989</u>	<u>\$ 2,003,246</u>

MTBE settlement receivable of approximately \$ 430,000, net of legal fees, was allocated to the Methuen Water Division from Lyondell Chemical Company per agreement dated June 3, 2008. Subsequent to year end, the City received this settlement in the amount of \$ 421,477.

9. Intergovernmental Receivables

This balance represents reimbursements requested from Federal and State agencies for expenditures incurred in fiscal 2008 and the amount to be drawn down from Massachusetts Water Pollution Abatement Trust for the improvement of the water distribution system, which is included in the City's long-term debt, see footnote 18.

10. Loans Receivable

Loans receivable represent collectible balances from developers for loans under Community Development Block Grant and Housing and Urban Development programs.

11. Capital Assets

Capital asset activity for the year ended June 30, 2008 was as follows (in thousands):

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Governmental Activities:				
Capital assets, being depreciated:				
Land improvements	\$ 5,695	\$ 1,200	\$ -	\$ 6,895
Construction	106,945	6	-	106,951
Infrastructure	22,587	-	-	22,587
Machinery and equipment	10,435	170	-	10,605
Licenses and vehicles	8,777	165	-	8,942
Total capital assets, being depreciated	154,439	541	-	155,980
Less accumulated depreciation for:				
Land improvements	(3,820)	(207)	-	(4,027)
Construction	(39,557)	(2,045)	-	(41,602)
Infrastructure	(15,007)	(570)	-	(15,577)
Machinery and equipment	(8,736)	(350)	-	(9,086)
Licenses and vehicles	(7,521)	(335)	-	(7,856)
Total accumulated depreciation	(74,641)	(3,507)	-	(78,148)
Total capital assets, being depreciated, net	79,798	(1,966)	-	77,832
Capital assets, not being depreciated:				
Land, easements and right of way	9,210	-	-	9,210
Construction in progress	49	-	-	49
Total capital assets, not being depreciated	9,259	-	-	9,259
Governmental activities capital assets, net	\$ 89,057	\$ (1,966)	\$ -	\$ 87,091
	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Business-Type Activities:				
Capital assets, being depreciated:				
Land improvements	\$ 218	\$ -	\$ -	\$ 218
Construction	8,492	-	-	8,492
Infrastructure	24,156	-	-	24,156
Machinery and equipment	1,856	20	(5)	1,871
Licenses and vehicles	258	-	-	258
Total capital assets, being depreciated	34,980	20	(5)	34,995
Less accumulated depreciation for:				
Land improvements	(199)	(3)	-	(202)
Construction	(4,325)	(417)	-	(4,742)
Infrastructure	(15,216)	(257)	-	(15,473)
Machinery and equipment	(1,496)	(41)	5	(1,532)
Licenses and vehicles	(83)	(32)	-	(115)
Total accumulated depreciation	(21,319)	(750)	5	(22,064)
Total capital assets, being depreciated, net	13,661	(730)	-	12,931
Capital assets, not being depreciated:				
Land, easements & right of way	252	-	-	252
Construction in progress	12,361	13,008	-	25,369
Total capital assets, not being depreciated	12,613	13,008	-	25,621
Business-type activities capital assets, net	\$ 26,274	\$ 12,278	\$ -	\$ 38,552

Depreciation expense was charged to functions of the City as follows (in thousands):

Governmental Activities:		
General government	\$ 164	
Public safety	236	
Education	2,280	
Public works	821	
Culture and recreation	6	
Total depreciation expense - governmental activities	\$ <u>3,507</u>	

Business-Type Activities:		
Enterprise	\$ <u>750</u>	

The City has active construction projects as of June 30, 2008. At year end, the City's commitments with contractors are as follows:

<u>Project</u>	<u>Spent to June 30, 2008</u>	<u>Commitments Outstanding</u>
Water treatment plant improvements	\$ 14,776,157	\$ 4,064,161
Water distribution system improvements	9,856,987	365,678
Sewer rehab	589,300	440,915
Stormwater	<u>146,559</u>	<u>68,441</u>
Total	\$ <u>25,369,003</u>	\$ <u>4,939,195</u>

12. Warrants and Accounts Payable

Warrants payable represent 2008 expenditures paid by July 15, 2008 as permitted by law. Accounts payable represent additional 2008 expenditures paid after July 15, 2008.

13. Accrued Liabilities

The City had the following accrued liabilities as of June 30, 2008:

	<u>Governmental</u>	<u>Business-Type</u>
Salaries and wages	\$ 1,057,935	\$ 54,082
Debt interest	571,394	428,845
Tailings	168,947	1,166
Sewer mitigation fee	-	<u>192,093</u>
Total accrued liabilities	\$ 1,798,276	\$ 676,186

14. Deferred Revenue

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period.

The balance of the General Fund *deferred revenues* account is equal to the total of all June 30, 2008 receivable balances, except real and personal property taxes that are accrued for subsequent 60 day collections.

15. Loan and Anticipation Notes Payable

The City had the following notes outstanding at June 30, 2008:

	<u>Interest Rate</u>	<u>Date of Issue</u>	<u>Date of Maturity</u>	<u>Balance at June 30, 2008</u>
Recreation	3.50%	08/18/07	08/18/08	250,000
Sewer rehabilitation, State revolving fund loan	1.76%	04/01/08	04/01/09	<u>152,648</u>
Total				\$ 402,648

The following summarizes activity in notes payable during fiscal year 2008:

	<u>Balance Beginning of Year</u>	<u>New Issues</u>	<u>Maturities</u>	<u>Balance End of Year</u>
Roads & Drainage	\$ 3,875,000	\$ -	\$ (3,875,000)	\$ -
Recreation	250,000	250,000	(250,000)	250,000
Water Distribution Sys	713,500	-	(713,500)	-
Water treatment plant improvements	1,250,000	-	(1,250,000)	-
Treatment plant improvements	4,815,932	-	(4,815,932)	-
Sewer rehabilitation	-	<u>152,648</u>	-	<u>152,648</u>
Total	\$ 10,904,432	\$ 402,648	\$ (10,904,432)	\$ 402,648

16. Other Current Liabilities

Other current liabilities as of June 30, 2008 consist of the following:

IBNR (see note 26)	\$ 1,843,015
Guaranteed deposits	1,010,495
Employee withholdings and other	<u>33,399</u>
Total other current liabilities	\$ <u>2,886,909</u>

17. Capital Lease Obligations

The City's outstanding lease agreements include the acquisition of computers, fire trucks, highway trucks, police vehicles and a communication system. These leases qualify as capital leases. Future minimum lease payments under the capital leases consisted of the following as of June 30, 2008:

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>
2009	\$ 414,400	\$ 80,540
2010	248,351	-
2011	<u>153,439</u>	-
Total minimum lease payments	<u>816,190</u>	<u>80,540</u>
Less amount representing interest	<u>(68,664)</u>	<u>(4,752)</u>
Present Value of Minimum Lease Payments	\$ <u>747,526</u>	\$ <u>75,788</u>

The following is an analysis for the leased assets included in capital assets at June 30, 2008:

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>
Machinery, vehicles and equipment	\$ 2,024,626	\$ 386,204
Less: accumulated depreciation	<u>(547,018)</u>	<u>(120,079)</u>
Equipment under capital leases, net	\$ <u>1,477,608</u>	\$ <u>266,125</u>

18. Long-Term Debt

A. Long-Term Debt Supporting Activities

The City issues general obligation bonds to provide funds for the acquisition, construction, and improvements of major capital facilities and infrastructure.

General obligation bonds have been issued for both governmental and business-type activities and are repaid with general and enterprise fund revenues. Compensated absences are paid from the fund responsible for the employee's compensation with significant liabilities paid from general fund and the rest from enterprise fund. Landfill closure costs are paid from general fund, and capital lease payments are made from general and enterprise funds.

B. General Obligation Bonds

General obligation bonds currently outstanding are as follows:

	Original Issue	Serial Maturities	Interest	Amount Outstanding as of
	<u>Amount</u>	<u>Through</u>	<u>Rate(s)%</u>	<u>June 30, 2008</u>
<u>Governmental Activities:</u>				
Recreation	\$ 253,600	* 11/01/11	4.80%	\$ 105,500
Recreation	1,600,000	* 11/01/12	5.01%	530,000
Marsh School Expansion	17,399,400	* 11/01/16	4.80%	11,389,500
Timony School Expansion	21,190,000	* 11/01/16	5.01%	12,785,000
Landfill Closure	3,500,000	* 11/01/16	5.01%	1,700,000
Tenney School Expansion	22,850,000	* 05/15/17	4.79%	13,800,000
Additional School Expansion	6,500,000	* 10/15/19	5.00%	4,340,000
Library	4,800,000	* 10/15/19	5.00%	3,125,000
Road and Surface Drains	5,630,000	09/01/21	3.27%	3,525,000
Landfill Closure	85,000	09/01/21	3.91%	70,000
Road and Surface Drains	3,500,000	08/15/16	4.30%	<u>3,500,000</u>
Total Governmental Activities				\$ <u>54,870,000</u>

*Partially refunded, original amount shown

	Original Issue	Serial Maturities	Interest	Amount Outstanding as of
	<u>Amount</u>	<u>Through</u>	<u>Rate(s)%</u>	<u>June 30, 2008</u>
<u>Business-Type Activities:</u>				
Sewer \$	821,670	* 02/01/15	variable	\$ 389,957
Sewer	395,100	* 08/01/18	variable	319,700
Storm water Management	468,063	* 08/01/23	variable	395,877
Water Distribution System	5,786,500	* 07/15/25	2.00%	5,328,240
Storm water Management	200,000	* 07/15/27	2.00%	200,000
Water Distribution System	18,550,000	* 07/15/27	2.00%	18,550,000
Water Treatment Plant	1,250,000	08/15/28	4.16%	1,250,000
Water Distribution System	700,000	08/15/28	4.16%	700,000
Water Tank	750,000	* 07/15/27	2.00%	<u>750,000</u>
Total Business-Type Activities				\$ <u>27,883,774</u>

*Registered owner of these bonds is the Massachusetts Water Pollution Abatement Trust.

C. Future Debt Service

The annual principal payments to retire all general obligation long-term debt outstanding as of June 30, 2008 are as follows:

<u>Governmental</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2009	\$ 6,220,000	\$ 2,267,104	\$ 8,487,104
2010	6,340,000	1,971,839	8,311,839
2011	6,455,000	1,695,187	8,150,187
2012	6,560,000	1,402,325	7,962,325
2013	6,360,000	1,110,231	7,470,231
2014-2018	22,235,000	1,943,113	24,178,113
2019-2023	<u>700,000</u>	<u>36,713</u>	<u>736,713</u>
Total	<u>\$ 54,870,000</u>	<u>\$ 10,426,512</u>	<u>\$ 65,296,512</u>

<u>Business-Type</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2009	\$ 1,173,732	\$ 1,938,543	\$ 3,112,275
2010	1,232,558	1,814,531	3,047,089
2011	1,263,412	1,816,421	3,079,833
2012	1,289,869	1,812,272	3,102,141
2013	1,303,002	1,809,809	3,112,811
2014-2018	6,891,893	2,095,000	8,986,893
2019-2023	7,393,500	1,277,407	8,670,907
2024-2028	<u>7,335,808</u>	<u>410,288</u>	<u>7,746,096</u>
Total	<u>\$ 27,883,774</u>	<u>\$ 12,974,271</u>	<u>\$ 40,858,045</u>

D. Bond Authorizations

Long-term debt authorizations which have not been issued or rescinded as of June 30, 2008 are as follows:

<u>Authorized</u>	<u>Date</u>	<u>Purpose</u>	<u>Amount</u>
07/01/97		Landfill closure	\$ 300,000
06/17/98		Riverdale sewer replacement project	113,158
01/31/01		MWPAT	200,000
07/05/06		Sewer rehab and East Capital St. project	<u>1,047,352</u>
	Total		<u>\$ 1,660,510</u>

E. Changes in General Long-Term Liabilities

During the year ended June 30, 2008, the following changes occurred in long-term liabilities (in thousands):

	Total Balance 7/1/07	Additions	Reductions	Total Balance 6/30/08	Less Current Portion	Equals Long-Term Portion 6/30/08
Governmental Activities						
General obligation debt	\$ 56,955	\$ 3,500	\$ (5,585)	\$ 54,870	\$ (6,220)	\$ 48,650
Other:						
Capital leases	968	165	(385)	748	(379)	369
Landfill closure	1,725	-	(75)	1,650	(75)	1,575
Accrued employee benefits	<u>3,079</u>	<u>2,036</u>	<u>(1,882)</u>	<u>3,233</u>	<u>(1,617)</u>	<u>1,616</u>
Totals	<u>\$ 62,727</u>	<u>\$ 5,701</u>	<u>\$ (7,927)</u>	<u>\$ 60,501</u>	<u>\$ (8,291)</u>	<u>\$ 52,210</u>
 Business-Type Activities						
General obligation debt	\$ 6,766	\$ 21,450	\$ (332)	\$ 27,884	\$ (1,174)	\$ 26,710
Other:						
Capital leases	152	-	(76)	76	(76)	-
Accrued employee benefit	<u>174</u>	<u>148</u>	<u>(140)</u>	<u>182</u>	<u>-</u>	<u>182</u>
Totals	<u>\$ 7,092</u>	<u>\$ 21,598</u>	<u>\$ (548)</u>	<u>\$ 28,142</u>	<u>\$ (1,250)</u>	<u>\$ 26,892</u>

General obligation bonds, issued by the City for various municipal projects, are approved by City Council and repaid with revenues from the General Fund. Compensated absences are repaid from the funds that the costs relate to, mostly general fund and also enterprise fund. Landfill closure costs are repaid from general fund revenues. Capital leases are repaid with general fund and special revenue fund revenues.

F. Prior Year Defeasance of Debt

In prior years, certain outstanding bonds were defeased by placing proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust accounts and the defeased bonds are not included in the financial statements.

Defeased debt still outstanding at June 30, 2008 is \$ 15,990,891.

19. Subsequent Events

A. Investments

During September through December 2008, the stock market suffered significant losses. As a result, there may be a substantial depreciation in the value of the Retirement System's investments.

B. Debt

The City issued a general obligation bond dated August 15, 2008 for recreation in the amount of \$ 230,000. Note payable for sewer has increased to approximately \$ 600,000 subsequent to year end.

20. Landfill Closure and Postclosure Care Costs

State and Federal laws and regulations require the City to place a final cover on its landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for thirty years after closure.

The \$ 1,650,000 is reported as landfill postclosure care liability at June 30, 2008. Actual cost may be higher due to inflation, changes in technology, or changes in regulations.

21. Restricted Net Assets

The accompanying entity-wide financial statements report restricted net assets when external constraints from grantors or contributors are placed on net assets.

Permanent fund restricted net assets are segregated between nonexpendable and expendable. The nonexpendable portion represents the original restricted principal contribution, and the expendable represents accumulated earnings which are available to be spent based on donor restrictions.

22. Reserves of Fund Equity

"Reserves" of fund equity are established to segregate fund balances which are either not available for expenditure in the future or are legally set aside for a specific future use.

The following types of reserves are reported at June 30, 2008:

Reserved for Encumbrances - An account used to segregate that portion of fund balance committed for expenditure of financial resources upon vendor performance.

Reserved for Perpetual Funds - Represents the principal of the nonexpendable trust fund investments. The balance cannot be spent for any purpose; however, it may be invested and the earnings may be spent.

23. Commitments and Contingencies

Outstanding Lawsuits - There are several pending lawsuits in which the City is involved. The City's management is of the opinion that the potential future settlement of such claims would not materially affect its financial statements taken as a whole.

There is a pending lawsuit in which the City is involved that occurred subsequent to year end. The amount of the probable settlement might be material to the financial statements and will be recognized as a liability or expense in fiscal year 2008.

Grants - Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time, although the City expects such amounts, if any, to be immaterial.

24. Post-Employment Health Care and Life Insurance Benefits

In addition to the pension benefits described in a previous note, the City provides post-employment health care and life insurance benefits, in accordance with state statute, to participating retirees. Approximately 419 retirees meet the eligibility requirements as set forth in Chapter 32B of Massachusetts General Laws. Presently the City finances these benefits on the pay-as-you-go basis and does not contribute to a qualified plan (trust) as defined by *GASB Statement No. 43 Financial Reporting for Post-Employment Benefit Plans Other Than Pension Plans*.

GASB Statement No. 45, Financial Reporting by Employers for Post-Employment Benefits Other Than Pensions is effective June 30 2009.

The City plans to implement GASB 45 in fiscal 2009.

25. Contributory Retirement System

The City follows the provisions of GASB Statement No. 27, *Accounting for Pensions for State and Local Government Employees*, (as amended by GASB 50) with respect to the employees' retirement funds.

A. Plan Description and Contribution Information

Substantially all employees of the City (except teachers and administrators under contract employed by the School Department) are members of the Methuen Contributory Retirement System (MCRS), a cost sharing, multiple employer defined benefit PERS. Eligible employees must participate in the MCRS. The pension plan provides pension benefits, deferred allowances, and death and disability benefits. Chapter 32 of the Massachusetts General Laws establishes the authority of the MCRS Retirement Board. Chapter 32 also establishes contribution percentages and benefits paid. The MCRS Retirement Board does not have the authority to amend benefit provisions. As required by Massachusetts General Laws, the System issues a separate report to the Commonwealth's Public Employee Retirement Administration Commission.

Membership of each plan consisted of the following at December 31, 2007, the date of the latest actuarial valuation:

Retirees and beneficiaries receiving benefits	419
Terminated plan members entitled to but not yet receiving benefits	63
Active plan members	<u>697</u>
Total	<u>1,179</u>
Number of participating employers	2

Employee contribution percentages are specified in Chapter 32 of the Massachusetts General Laws. The percentage is determined by the participant's date of entry into the system. All employees hired after January 1, 1979 contribute an additional 2% on all gross regular earnings over the rate of \$ 30,000 per year. The percentages are as follows:

Before January 1, 1975	5%
January 1, 1975 - December 31, 1983	7%
January 1, 1984 - June 30, 1996	8%
Beginning July 1, 1996	9%

Employers are required to contribute at actuarially determined rates as accepted by the Public Employee Retirement Administration Commission (PERAC). The City's Schedule of Employer Contributions is as follows:

Schedule of Employer Contributions:

<u>Year Ended June 30</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>
2001	\$ 2,572,051	100%
2002	2,674,933	100%
2003	2,772,000	100%
2004	2,244,581	100%
2005	3,186,100	100%
2006	4,966,000	100%
2007	5,160,000	100%
2008	5,362,000	100%

B. Summary of Significant Accounting Policies

Basis of Accounting - Contributory retirement system financial statements are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. Employer contributions are recognized when due and the employer has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Method Used to Value Investments - Investments are reported at fair value in accordance with PERAC requirements.

C. Funded Status and Funding Progress

The information presented below is from the Methuen Contributory Retirement System's most recent valuation.

Actuarial Valuation Date	Actuarial Accrued		Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percent- age of Covered Payroll [(b-a)/c]
	Actuarial Value of Assets (a)	Liabilit y (AAL) - Entry Age (b)				
01/01/08	\$ 87,315,553	\$ 154,331,693	\$ 67,016,140	56.6%	\$ 30,100,933	222.60%

The Schedule of Funding Progress following the notes to the financial statements presents multi-year trend information about the actuarial value of plan assets relative to the actuarial accrued liability for benefits.

D. Actuarial Methods and Assumptions

The annual required contribution for the current year was determined as part of the actuarial valuation using the entry age normal actuarial cost method. Under this method an unfunded actuarial accrued liability of \$ 67 million was

calculated. The actuarial assumptions included (a) 8% investment rate of return and (b) a projected salary increase of 4.75 - 5.25% per year. Liabilities for cost of living increases have been assumed at an annual increase of 3%, on the first \$ 12,000 of benefit payments. The actuarial value of assets is determined by projecting the market value of assets as of the beginning of the prior plan year with the assumed rate of return during that year (8%) and accounting for deposits and disbursements with interest at the assumed rate of return. An adjustment is then applied to recognize the difference between the actual investment return and expected return over a five-year period. As of the unfunded actuarially accrued liability is being amortized over 20 years using a 4.5% increasing payment method.

E. Teachers

As required by State statutes, teachers of the City are covered by the Massachusetts Teachers Retirement System (MTRS). The MTRS is funded by contributions from covered employees and the Commonwealth of Massachusetts. The City is not required to contribute.

All persons employed on at least a half-time basis, who are covered under a contractual agreement requiring certification by the Board of Education are eligible, and must participate in the MTRS.

Based on the Commonwealth of Massachusetts' retirement laws, employees covered by the pension plan must contribute a percentage of gross earnings into the pension fund. The percentage is determined by the participant's date of entry into the system and gross earnings, up to \$ 30,000, as follows:

Before January 1, 1975	5%
January 1, 1975 - December 31, 1983	7% *
January 1, 1984 - June 30, 1996	8% *
July 1, 1996 - June 30, 2001	9% *
Beginning July 1, 2001	11%

*Effective January 1, 1990, all participants hired after January 1, 1979, who have not elected to increase to 11%, contribute an additional 2% of salary in excess of \$ 30,000.

The City's current year covered payroll for teachers and administrators was \$ 35,751,495.

In fiscal year 2008, the Commonwealth of Massachusetts contributed \$ 7,561,895 to the MTRS on behalf of the City. This is included in the education expenditures and intergovernmental revenues in the general fund.

26. Self Insurance

The City self insures for health coverage. Annual estimated requirements for claims are provided in the City's annual operating budget. The City contracts with an insurance carrier for excess liability coverage and an insurance consultant for claims processing. Under the terms of its insurance coverage, the City is liable for claims up to \$ 125,000 per incident. The claims liability represents an estimate of claims incurred but unpaid at year-end, based on past historical costs and claims paid subsequent to year-end.

Changes in the aggregate liability for claims for the year ended June 30, 2008 are as follows:

	Year Ended <u>June 30, 2008</u>	Year Ended <u>June 30, 2007</u>
Unpaid claims, beginning of fiscal year	\$ 1,715,226	\$ 1,206,257
Claims incurred (including IBNRs)	13,841,260	13,840,410
Claims paid	<u>(13,713,471)</u>	<u>(13,331,441)</u>
Unpaid claims, end of fiscal year	<u>\$ 1,843,015 *</u>	<u>\$ 1,715,226 *</u>

* This liability is considered to be all current.

27. Risk Management

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the government carries commercial insurance. There were no significant reductions in insurance coverage from the previous year and have been no material settlements in excess of coverage in any of the past three fiscal years.

CITY OF METHUEN, MASSACHUSETTS

SCHEDULE OF FUNDING PROGRESS

REQUIRED SUPPLEMENTARY INFORMATION

June 30, 2008

(Unaudited)

Employees' Retirement System

Actuarial Valuation <u>Date</u>	Actuarial Liability		Unfunded		UAAL as a Percent- age of Covered Payroll	
	Actuarial Value of Assets <u>(a)</u>	Accrued (AAL) - Entry Age <u>(b)</u>	AAL (UAAL) <u>(b-a)</u>	Funded Ratio <u>(a/b)</u>	Covered Payroll <u>(c)</u>	[(b-a)/c]
01/01/08	\$ 87,315,553	\$ 154,331,693	\$ 67,016,140	56.6%	\$ 30,100,933	222.6%
01/01/07	\$ 79,875,823	\$ 146,337,558	\$ 66,461,735	54.6%	\$ 29,257,209	227.2%
01/01/04	\$ 71,932,860	\$ 117,599,583	\$ 45,666,723	61.2%	\$ 25,933,704	176.1%
01/01/01	\$ 68,625,708	\$ 92,496,265	\$ 23,870,557	74.2%	\$ 22,480,573	106.2%
01/01/97	\$ 42,617,519	\$ 66,863,478	\$ 24,245,959	63.7%	\$ 16,295,087	148.8%
01/01/96	\$ 37,886,763	\$ 58,261,376	\$ 20,374,613	65.0%	\$ 15,520,687	131.3%
01/01/93	\$ 25,970,674	\$ 45,965,677	\$ 19,995,003	56.5%	\$ 14,905,887	134.1%

See Independent Auditors' Report.

Combining Financial Statements

NON-MAJOR GOVERNMENTAL FUNDS

SPECIAL REVENUE FUNDS

Special Revenue Funds are established to account for resources obtained and expended for specified purposes and restricted by law or local action.

Special Revenue Funds are established for the following purposes:

- Community Development: to account for the use of Community Development Block Grant Funds as received from the federal government through the Massachusetts Department of Housing and Community Development. Current grants are mainly designed for City of Methuen economic development, housing rehabilitation, first-time homebuyer assistance, public service, and public facilities.
- School Lunch: to account for local funds and funds received from the federal and state governments to provide lunches at City of Methuen schools.
- Revolving Fund: To account for the revenues and expenditures thereof of certain departmental activities segregated in revolving funds established in accordance with MGL Chapter 44, Sections 53, 53C, 53D, 53E and 53E ½ and available for expenditure without further appropriation.
- State Grants: To account for grant funds received from the Commonwealth of Massachusetts and designated for specific programs.
- Federal Grants: to account for grant funds received from the United States government, either directly or through the Commonwealth of Massachusetts, and designated for specific programs.
- Other Fund: to account for other receipts from a specific revenue source that by law must be accounted for separately from the General Fund (segregated) and in some instances must be appropriated by the City Council.
- Law Enforcement Trust: to account for the receipt of forfeited funds per Chapter 486 of the Acts of 1984 and their expenditure for law enforcement activities.
- Expendable Trust: to account for trust funds established for specific purposes, which may be expended for that purpose.
- Stabilization Trust: to account for funds set aside for tax rate stabilization purposes that can only be utilized by future appropriation.
- Other Trust: to account for other miscellaneous trust funds, which can only be accessed by appropriation by the City Council.

CAPITAL PROJECT FUNDS

Capital Project Funds are established to account for resources obtained and expended for the acquisition of major capital facilities or equipment other than those employed in the delivery of services accounted for in Enterprise Funds.

The current funds were established for the following purposes:

- Roads and Drainage Fund: to account for financial resources and expenditures related to improvements of roads and drainage.
- Recreation Fund: to fund major improvements to the City's parks, sports fields, and recreation facilities through the issuance of long-term bonds and notes and other available funds.
- Nevins Library Expansion: to fund the City's share of the major renovation of the Nevins Memorial Library through the issuance of long-term bonds and notes and other available funds.
- Pleasant Valley Street Infrastructure: to fund the City's improvements to the street's infrastructure.
- Searles Repairs: to fund various major projects relative the repair and upkeep of the City's public buildings from other available funds.
- Flood Damage Repairs: to fund repair of flood damage funded by FEMA reimbursement.

PERMANENT FUNDS

Permanent Funds are established to account for certain assets held by the City in a fiduciary capacity as trustee. Permanent Funds are used to report principal balances legally restricted to the extent that only earnings, not principal, may be used for the support of certain government programs.

- Perpetual Care: to account for the principal trust amounts received and related interest income. The interest portion of the trust can be used to maintain the community cemetery.

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CITY OF METHUEN, MASSACHUSETTS

Combining Balance Sheet

Nonmajor Governmental Funds

June 30, 2008

Special Revenue Funds

	<u>Community Development</u>	<u>School Lunch</u>	<u>Revolving Fund</u>	<u>State Grants</u>	<u>Federal Grants</u>
ASSETS					
Cash and short-term investments	\$ 275,923	\$ 261,709	\$ 1,721,722	\$ 118,197	\$ 359,346
Departmental and other receivables	41,951	7,357	304,070	-	-
Intergovernmental receivables	942,613	-	437,908	100,054	1,487
Loans receivable	<u>1,536,242</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Assets	\$ 2,796,729	\$ 269,066	\$ 2,463,700	\$ 218,251	\$ 360,833
LIABILITIES AND FUND BALANCES					
Liabilities:					
Warrants and accounts payable	\$ 18,437	\$ 6,724	\$ 30,377	\$ 110,027	\$ 23,280
Accrued liabilities	26,272	38,790	58,848	28,401	26,777
Deferred revenues	2,057,390	-	123,392	-	-
Notes payable	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Liabilities	2,102,099	45,514	212,617	138,428	50,057
Fund Balances:					
Reserved for:					
Perpetual permanent fund	-	-	-	-	-
Unreserved:					
Undesignated, reported in:					
Special revenue funds	694,630	223,552	2,251,083	79,823	310,776
Capital project funds	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Fund Balances	<u>694,630</u>	<u>223,552</u>	<u>2,251,083</u>	<u>79,823</u>	<u>310,776</u>
Total Liabilities and Fund Balances	\$ 2,796,729	\$ 269,066	\$ 2,463,700	\$ 218,251	\$ 360,833

Special Revenue Funds

<u>Other Fund</u>	<u>Law Enforcement Trust</u>	<u>Expendable Trust</u>	<u>Stabilization Trust</u>	<u>Other Trust</u>	<u>Subtotals</u>
\$ 228,319	\$ 12,522	\$ 6,234	\$ 55,365	\$ 28,203	\$ 3,067,540
433,313	-	75,270	-	-	861,961
-	-	-	-	-	1,482,062
-	-	-	-	-	1,536,242
<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<u>\$ 661,632</u>	<u>\$ 12,522</u>	<u>\$ 81,504</u>	<u>\$ 55,365</u>	<u>\$ 28,203</u>	<u>\$ 6,947,805</u>
\$ 29,066	\$ -	\$ 3,655	\$ -	\$ -	\$ 221,566
-	-	-	-	-	179,088
-	-	-	-	-	2,180,782
-	-	-	-	-	-
<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
29,066	-	3,655	-	-	2,581,436
-	-	-	-	-	-
632,566	12,522	77,849	55,365	28,203	4,366,369
<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<u>632,566</u>	<u>12,522</u>	<u>77,849</u>	<u>55,365</u>	<u>28,203</u>	<u>4,366,369</u>
<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<u>\$ 661,632</u>	<u>\$ 12,522</u>	<u>\$ 81,504</u>	<u>\$ 55,365</u>	<u>\$ 28,203</u>	<u>\$ 6,947,805</u>

(continued)

(continued)

	Capital Project Funds			
	Roads and <u>Drainage</u>	Recreation <u>Fund</u>	Nevins Library <u>Expansion</u>	Pleasant Valley Street <u>Infrastructure</u>
<u>ASSETS</u>				
Cash and short-term investments	\$ 54,872	\$ 8,747	\$ 351,083	\$ 193,241
Departmental and other receivables	-	-	-	-
Intergovernmental receivables	-	-	-	-
Loans receivable	-	-	-	-
Total Assets	\$ 54,872	\$ 8,747	\$ 351,083	\$ 193,241
<u>LIABILITIES AND FUND BALANCES</u>				
Liabilities:				
Warrants and accounts payable	\$ -	\$ -	\$ -	\$ 9,356
Accrued liabilities	-	-	-	-
Deferred revenues	-	-	-	-
Notes payable	-	250,000	-	-
Total Liabilities	-	250,000	-	9,356
Fund Balances:				
Reserved for:				
Perpetual permanent fund	-	-	-	-
Unreserved:				
Undesignated, reported in:				
Special revenue funds	-	-	-	-
Capital project funds	<u>54,872</u>	<u>(241,253)</u>	<u>351,083</u>	<u>183,885</u>
Total Fund Balances	<u>54,872</u>	<u>(241,253)</u>	<u>351,083</u>	<u>183,885</u>
Total Liabilities and Fund Balances	\$ 54,872	\$ 8,747	\$ 351,083	\$ 193,241

Capital Project Funds			Permanent Fund	Total Nonmajor Governmental Funds
Searles Repairs	Flood Damage Repairs	Subtotal	Perpetual Care	
\$ -	\$ (32,424)	\$ 575,519	\$ 537,154	\$ 4,180,213
-	-	-	-	861,961
-	96,339	96,339	-	1,578,401
-	-	-	-	1,536,242
\$ -	\$ 63,915	\$ 671,858	\$ 537,154	\$ 8,156,817
<hr/>				
\$ -	\$ -	\$ 9,356	\$ -	\$ 230,922
-	-	-	-	179,088
-	-	-	-	2,180,782
-	-	250,000	-	250,000
-	-	259,356	-	2,840,792
<hr/>				
-	-	-	537,154	537,154
-	-	-	-	4,366,369
-	63,915	412,502	-	412,502
-	63,915	412,502	537,154	5,316,025
\$ -	\$ 63,915	\$ 671,858	\$ 537,154	\$ 8,156,817

CITY OF METHUEN, MASSACHUSETTS

Combining Statement of Revenues, Expenditures
and Changes in Fund Equity

Nonmajor Governmental Funds

For the Year Ended June 30, 2008

	Special Revenue Funds				
	<u>Community Development</u>	<u>School Lunch</u>	<u>Revolving Fund</u>	<u>State Grants</u>	<u>Federal Grants</u>
Revenues:					
Intergovernmental	\$ 1,176,712	\$ 1,038,223	\$ 1,563,955	\$ 2,276,353	\$ 3,994,813
Charges for services	-	1,269,637	3,738,683	-	-
Investment income	3,368	-	-	-	-
Contributions	-	-	74,038	-	-
Other revenue	-	-	-	-	-
Total Revenues	1,180,080	2,307,860	5,376,676	2,276,353	3,994,813
Expenditures:					
Current:					
General government	-	-	47,097	10,677	-
Public safety	-	-	1,192,343	491,013	-
Education	-	2,324,688	3,350,438	904,865	3,801,044
Public works	1,250,750	-	37,527	874,007	-
Sanitation	-	-	-	-	-
Health and human services	-	-	99,613	179,057	-
Culture and recreation	-	-	387,488	7,185	-
Total Expenditures	1,250,750	2,324,688	5,114,506	2,466,804	3,801,044
Excess (deficiency) of revenues over (under) expenditures	(70,670)	(16,828)	262,170	(190,451)	193,769
Other Financing Sources (Uses):					
Issuance of bonds	-	-	-	-	-
Transfers in	-	-	129,263	-	-
Transfers out	-	-	(117,314)	-	-
Total Other Financing Sources (Uses)	-	-	11,949	-	-
Net change in fund balances	(70,670)	(16,828)	274,119	(190,451)	193,769
Fund Balances (deficit), beginning of year	<u>765,300</u>	<u>240,380</u>	<u>1,976,964</u>	<u>270,274</u>	<u>117,007</u>
Fund Balances(deficit), end of year	<u>\$ 694,630</u>	<u>\$ 223,552</u>	<u>\$ 2,251,083</u>	<u>\$ 79,823</u>	<u>\$ 310,776</u>

Special Revenue Funds

<u>Other Funds</u>	<u>Law Enforcement Trust</u>	<u>Expendable Trust</u>	<u>Stabilization Trust</u>	<u>Other Trust</u>	<u>Subtotals</u>
\$ - 49,551	\$ -	\$ -	\$ -	\$ -	\$ 10,050,056 5,057,871
-	-	119,391	1,952	207	124,918
-	2,565	62,313	-	7,765	146,681
<u>518,686</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>518,686</u>
568,237	2,565	181,704	1,952	7,972	15,898,212
95,459	-	-	-	-	153,233
-	14,272	355	-	-	1,697,983
-	-	-	-	-	10,381,035
949	-	-	-	-	2,163,233
39,390	-	-	-	-	39,390
8,665	-	-	-	-	287,335
<u>271</u>	<u>-</u>	<u>89,578</u>	<u>-</u>	<u>8,700</u>	<u>493,222</u>
<u>144,734</u>	<u>14,272</u>	<u>89,933</u>	<u>-</u>	<u>8,700</u>	<u>15,215,431</u>
423,503	(11,707)	91,771	1,952	(728)	682,781
-	-	-	-	-	-
59,589	-	27,419	-	-	216,271
<u>(100,000)</u>	<u>-</u>	<u>(174,504)</u>	<u>-</u>	<u>-</u>	<u>(391,818)</u>
<u>(40,411)</u>	<u>-</u>	<u>(147,085)</u>	<u>-</u>	<u>-</u>	<u>(175,547)</u>
383,092	(11,707)	(55,314)	1,952	(728)	507,234
<u>249,474</u>	<u>24,229</u>	<u>133,163</u>	<u>53,413</u>	<u>28,931</u>	<u>3,859,135</u>
<u>\$ 632,566</u>	<u>\$ 12,522</u>	<u>\$ 77,849</u>	<u>\$ 55,365</u>	<u>\$ 28,203</u>	<u>\$ 4,366,369</u>

(continued)

(continued)

	Capital Project Funds			
	<u>Roads and Drainage</u>	<u>Recreational Fund</u>	<u>Nevins Library Expansion</u>	<u>Pleasant Valley Street Infrastructure</u>
Revenues:				
Intergovernmental	\$ -	\$ -	\$ -	\$ -
Charges for services	-	-	-	-
Investment income	-	-	-	-
Contributions	-	-	-	-
Other revenue	<u>-</u>	<u>-</u>	<u>190,000</u>	<u>-</u>
Total Revenues	-	-	190,000	-
Expenditures:				
Current:				
General government	-	-	-	-
Public safety	-	-	-	-
Education	-	-	-	-
Public works	38,264	-	-	14,295
Sanitation	-	-	-	-
Health and human services	-	-	-	-
Culture and recreation	<u>-</u>	<u>101,428</u>	<u>6,273</u>	<u>-</u>
Total Expenditures	38,264	101,428	6,273	14,295
Excess (deficiency) of revenues over (under) expenditures	(38,264)	(101,428)	183,727	(14,295)
Other Financing Sources (Uses):				
Issuance of bonds	3,500,000	-	-	-
Transfers in	375,000	-	-	-
Transfers out	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Other Financing Sources (Uses)	3,875,000	-	-	-
Net change in fund balances	3,836,736	(101,428)	183,727	(14,295)
Fund Balances (deficit), beginning of year	(3,781,864)	(139,825)	167,356	198,180
Fund Balances (deficit), end of year	\$ 54,872	\$ (241,253)	\$ 351,083	\$ 183,885

Searles Repairs	Capital Project Funds		Permanent Fund	Total
	Flood	Nonmajor		
	Damage Repairs	Subtotal	Perpetual Care	Governmental Funds
\$ -	\$ 218,887	\$ 218,887	\$ -	\$ 10,268,943
-	-	-	-	5,057,871
-	-	-	725	125,643
-	-	-	26,694	173,375
-	-	190,000	-	708,686
-	218,887	408,887	27,419	16,334,518
-	-	-	-	153,233
-	-	-	-	1,697,983
-	-	-	-	10,381,035
49,195	209,645	311,399	-	2,474,632
-	-	-	-	39,390
-	-	-	-	287,335
-	-	107,701	-	600,923
49,195	209,645	419,100	-	15,634,531
(49,195)	9,242	(10,213)	27,419	699,987
-	-	3,500,000	-	3,500,000
-	54,673	429,673	-	645,944 ⁽¹⁾
-	-	-	(31,204)	(423,022) ⁽¹⁾
-	54,673	3,929,673	(31,204)	3,722,922
(49,195)	63,915	3,919,460	(3,785)	4,422,909
49,195	-	(3,506,958)	540,939	893,116
\$ -	\$ 63,915	\$ 412,502	\$ 537,154	\$ 5,316,025

(1) Transfers are netted for the presentation on page 34.

**Detail and Combining Budget
and Actual Schedules**

GENERAL FUND

The General Fund is established to account for all resources obtained and used for those services commonly provided by a city, which are not accounted for in any other fund. These services include among other items: General Government, Public Safety, Education, Public Works, Solid Waste Disposal, Health and Human Services, and Culture and Recreation. The primary sources of revenue of the General Fund are: property taxes, unrestricted state revenue sharing grants, certain restricted grants and fees for services rendered.

CITY OF METHUEN, MASSACHUSETTS

Detail Schedule of Revenues and Other Financing Sources -
Budget and Actual - General Fund

For the Year Ended June 30, 2008

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance With Final Budget</u>
<u>Revenues</u>				
Property Tax	\$ 54,925,733	\$ 56,990,839	\$ 56,990,839	\$ -
Local Revenue:				
Motor vehicle excise	4,750,000	4,750,000	4,704,677	(45,323)
Motel/hotel license	44,000	44,000	64,019	20,019
Licenses	1,179,000	1,179,000	1,074,286	(104,714)
Fines	325,000	325,000	318,059	(6,941)
Special assessment	80,000	80,000	38,133	(41,867)
General government	450,000	450,000	412,543	(37,457)
Protection of person	1,200,000	1,200,000	1,200,017	17
Cemetery	200,000	200,000	157,300	(42,700)
Interest	550,000	550,000	422,940	(127,060)
Medicare reimbursement	500,000	500,000	1,029,426	529,426
In lieu of tax	<u>160,000</u>	<u>160,000</u>	<u>157,741</u>	<u>(2,259)</u>
Total Local Revenue	9,438,000	9,438,000	9,579,141	141,141
Cherry Sheet and Miscellaneous	48,854,952	48,819,003	48,956,486	137,483
Non-Recurring:				
Employee benefit grant allocation	-	248,210	248,210	-
CMS Drug Subsidy, Medicare D	-	-	98,490	98,490
FEMA Aid, April 2007 Floods	<u>-</u>	<u>45,115</u>	<u>45,115</u>	<u>-</u>
Total Non-Recurring	-	293,325	391,815	98,490
Transfers In:				
Transfers from other funds	199,851	206,751	206,751	-
Enterprise fund indirect costs	<u>1,523,715</u>	<u>1,523,715</u>	<u>1,523,715</u>	<u>-</u>
Total Transfers In	1,723,566	1,730,466	1,730,466	-
Other Financing Sources:				
Use of free cash	1,000,000	1,000,000	1,000,000	-
Use of reserved fund balance	187,253	437,005	437,005	-
Other	<u>-</u>	<u>83,842</u>	<u>83,842</u>	<u>-</u>
Total Other Financing Sources	<u>1,187,253</u>	<u>1,520,847</u>	<u>1,520,847</u>	<u>-</u>
Total	<u>\$ 116,129,504</u>	<u>\$ 118,792,480</u>	<u>\$ 119,169,594</u>	<u>\$ 377,114</u>

CITY OF METHUEN, MASSACHUSETTS

Detail Schedule of Expenditures and Other Financing Uses
Budget and Actual - General Fund

For the Year Ended June 30, 2008

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance With Final Budget</u>
<u>Expenditures</u>				
General Government:				
Assessment	\$ 284,474	\$ 285,879	\$ 285,879	\$ -
City auditor	518,819	569,769	569,769	-
City clerk	325,138	329,716	329,716	-
City council	145,782	144,916	144,916	-
Economic development	1,191,945	1,230,817	1,230,817	-
Historical commission	52,897	53,871	53,871	-
Human resources	113,078	156,326	156,326	-
Information technology	670,112	677,377	677,377	-
Insurance	10,588,893	10,907,720	10,907,720	-
Legal services	186,242	271,888	271,888	-
Mayor	283,295	288,026	288,026	-
Retirement	5,293,230	5,276,226	5,276,226	-
Unpaid bills	-	4,947	4,947	-
Treasurer/tax collector	430,930	436,949	436,949	-
Reserve fund	200,000	-	-	-
Total General Government	20,284,835	20,634,427	20,634,427	-
Intergovernmental	1,305,950	1,306,914	1,306,914	-
Public Safety:				
Emergency management	6,100	6,099	6,099	-
Fire prevention	7,618,199	7,828,045	7,828,045	-
Law enforcement	8,354,922	8,621,821	8,621,821	-
Total Public Safety	15,979,221	16,455,965	16,455,965	-
Education	60,214,992	60,441,199	60,441,199	-
Public Works	5,718,742	6,880,920	6,880,920	-
Solid Waste Disposal	2,822,174	2,634,849	2,634,849	-
Library	1,272,351	1,272,351	1,272,351	-
Health and Human Services:				
Elder services	254,472	261,396	261,396	-
Veterans benefits	332,737	559,901	559,901	-
Leisure services	150,872	160,376	160,376	-
Total Heath and Human Services	738,081	981,673	981,673	-
Debt Service	7,793,158	8,184,182	8,184,182	-
Total	\$ 116,129,504	\$ 118,792,480	\$ 118,792,480	\$ -

Enterprise Funds

Enterprise Funds were established to account for activities that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the activity be self-supporting based on user charges.

The City of Methuen has the following Enterprise Funds:

Enterprise Fund: To account for the operation of water and sewer treatment plants, City wells and water system, pumping stations and sewer lines.

CITY OF METHUEN, MASSACHUSETTS

Schedule of Revenues and Expenses -
Budget and Actual

Enterprise Fund

For the Year Ended June 30, 2008

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual (Budgetary Basis)</u>	<u>Variance from Final Budget</u>
Revenues:				
User charges	\$ 8,906,125	\$ 8,906,125	\$ 8,531,149	\$ (374,976)
Connections fees	213,538	213,538	374,407	160,869
Other departmental revenue	80,500	80,500	65,955	(14,545)
Investment income	90,000	90,000	98,911	8,911
Town of Dracut	<u>-</u>	<u>125,000</u>	<u>125,000</u>	<u>-</u>
Total Revenues	9,290,163	9,415,163	9,195,422	(219,741)
Expenses:				
Personal services	398,690	406,700	406,700	-
Laborers	1,909,638	1,956,137	1,744,937	211,200
Other expenses	1,932,950	1,993,030	1,833,301	159,729
Equipment outlay	90,544	90,544	90,539	5
Capital improvements	93,000	218,000	217,592	408
Debt service	660,037	678,171	678,171	-
Greater Lawrence Sanitary District	2,681,589	2,548,866	2,492,546	56,320
Enterprise fund indirect costs	<u>1,523,715</u>	<u>1,523,715</u>	<u>1,523,715</u>	<u>-</u>
Total Expenses	<u>9,290,163</u>	<u>9,415,163</u>	<u>8,987,501</u>	<u>427,662</u>
Net Income	\$ <u>-</u>	\$ <u>-</u>	\$ <u>207,921</u>	\$ <u>207,921</u>

FIDUCIARY FUNDS

AGENCY FUND

Agency Funds are established to account for fiduciary assets held by the City in a custodial capacity as an agent on behalf of others.

- Agency Fund represents student activity funds, which are contributions from students and fundraising receipts used to pay for student-related activities.

CITY OF METHUEN, MASSACHUSETTS

Combining Statement of Changes in Assets and Liabilities

Agency Fund

For the Year Ended June 30, 2008

	<u>Balance</u> <u>July 1,</u> <u>2007</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30,</u> <u>2008</u>
<u>Student Activity Funds:</u>				
Assets - cash and short-term investments	\$ <u>241,590</u>	\$ <u>599,615</u>	\$ <u>(688,598)</u>	\$ <u>152,607</u>
Liabilities - other liabilities	\$ <u>241,590</u>	\$ <u>599,615</u>	\$ <u>(688,598)</u>	\$ <u>152,607</u>

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*City of Methuen, Massachusetts
Statistical Section*



"Grey Court Park"

CITY OF METHUEN MASSACHUSETTS

STATISTICAL SECTION

The City of Methuen's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

	<u>Page</u>
<i>Financial Trends</i> These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.	92 - 96
<i>Revenue Capacity</i> These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.	97 - 101
<i>Debt Capacity</i> These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.	102 - 105
<i>Demographic and Economic Information</i> These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.	106 - 109

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

CITY OF METHUEN, MASSACHUSETTS

GOVERNMENT-WIDE EXPENSES BY FUNCTION
 (in thousands)

Governmental Activities												Business-Type Activities	
Fiscal Year	General Government	Public Safety	Education	Public Works	Sanitation	Health and Human Services	Culture and Recreation	Interest	Intergovernmental ⁽¹⁾	Subtotal	Enterprise Services	Total	
2003	\$8,347	\$16,474	\$66,162	\$8,633	\$2,478	\$1,137	\$1,128	\$3,825	\$410	\$108,594	\$6,169	\$114,763	
2004	\$8,124	\$16,672	\$70,865	\$9,781	\$2,479	\$1,200	\$1,179	\$3,595	\$970	\$114,865	\$6,151	\$121,016	
2005	\$9,247	\$16,763	\$72,033	\$9,284	\$2,610	\$1,135	\$1,140	\$3,250	\$0	\$115,462	\$6,357	\$121,819	
2006	\$11,397	\$18,168	\$77,036	\$8,514	\$2,741	\$1,078	\$1,173	\$3,293	\$0	\$123,400	\$6,503	\$129,903	
2007	\$12,203	\$17,597	\$81,000	\$8,981	\$2,712	\$1,151	\$1,298	\$2,275	\$0	\$127,217	\$7,096	\$134,313	
2008	\$12,479	\$19,535	\$87,913	\$9,539	\$2,674	\$1,396	\$1,384	\$2,423	\$0	\$137,343	\$7,725	\$145,068	

Source: Comprehensive Annual Financial Report

Note: No information prior to fiscal year 2003 is provided because in fiscal year 2003 the City implemented the reporting requirements of GASB 34. In future years, the City intends on reporting additional year comparative information on this table so that after fiscal year 2012 there will be ten years presented.

⁽¹⁾ Intergovernmental expense was allocated by function from fiscal year 2005.

CITY OF METHUEN, MASSACHUSETTS

GOVERNMENT-WIDE REVENUES
(in thousands)

Program Revenues					General Revenues							
Fiscal Year	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Property Taxes	Excise Taxes	Penalties, Interest, and Other Taxes	Grants and Contributions Not Restricted to Specific Programs	Investment Income	Other Revenues	Total		
2003	\$ 14,412	\$ 39,186	\$ 7,546	\$ 43,466	\$ 4,440	\$ 616	\$ 4,909	\$ 203	\$ 1,339	\$ 116,117		
2004	\$ 14,440	\$ 41,243	\$ 6,366	\$ 44,088	\$ 4,183	\$ 516	\$ 5,568	\$ 257	\$ 2,318	\$ 118,979		
2005	\$ 15,606	\$ 47,485	\$ 5,726	\$ 47,403	\$ 5,025	\$ 457	\$ 5,928	\$ 239	\$ 1,226	\$ 129,095		
2006	\$ 15,406	\$ 43,972	\$ 3,971	\$ 49,662	\$ 4,546	\$ 268	\$ 11,659	\$ 351	\$ 1,695	\$ 131,530		
2007	\$ 15,803	\$ 48,139	\$ 1,674	\$ 53,079	\$ 4,499	\$ 552	\$ 12,844	\$ 329	\$ 1,536	\$ 138,455		
2008	\$ 17,915	\$ 52,462	\$ 2,235	\$ 57,036	\$ 5,039	\$ 256	\$ 13,566	\$ 352	\$ 785	\$ 149,646		

Source: Comprehensive Annual Financial Report

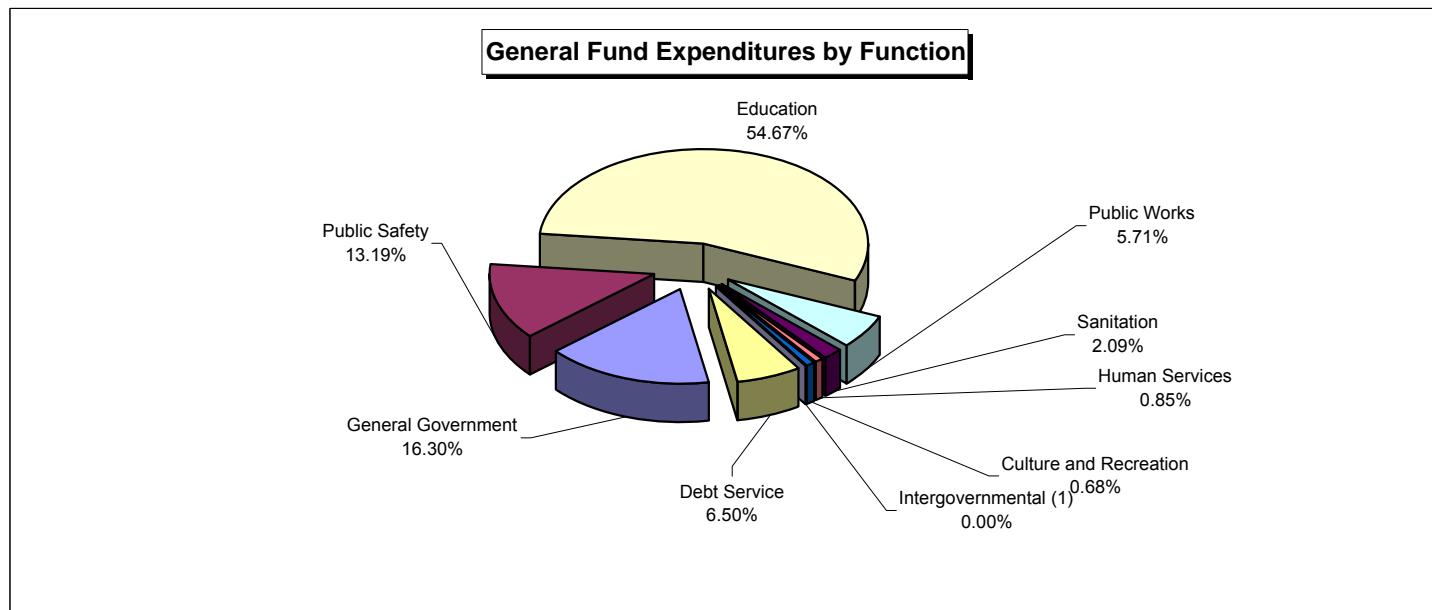
Note: Only fiscal years 2003 - 2008 information is provided because in fiscal year 2003 the City implemented the reporting requirements of GASB 34. In future years, the City intends on reporting additional year comparative information on this table so that after fiscal year 2012 there will be ten years presented.

City of Methuen, Massachusetts
Change in Fund Balance, General Fund
Last Ten Fiscal Years
(modified accrual basis of accounting)

	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Revenues										
Taxes	\$ 33,411,423	\$ 36,549,871	\$ 38,048,304	\$ 41,356,397	\$ 43,990,300	\$ 44,228,947	\$ 47,495,311	\$ 49,821,988	\$ 52,807,551	\$ 56,694,468
Excise Taxes	3,194,012	3,399,012	3,871,423	4,598,319	4,380,173	4,472,041	4,326,783	5,112,206	4,508,214	4,704,677
Departmental	1,316,142	1,345,634	1,521,365	1,456,457	1,771,903	1,769,134	1,773,327	1,972,328	1,779,893	1,756,992
Licenses and permits	603,757	845,854	829,469	1,091,393	828,563	1,118,277	1,437,780	1,341,367	1,486,440	1,074,286
Intergovernmental	29,505,608	34,595,555	37,453,781	39,557,518	39,218,561	40,280,247	44,964,703	47,716,649	53,723,189	57,697,403
Charges for Services	-	-	63,581	59,556	93,498	93,903	76,812	166,225	88,581	38,133
Interest & Penalties	-	-	-	-	-	-	-	-	192,983	166,201
Investment Income	2,114,313	1,421,629	1,033,517	578,595	655,740	523,673	551,997	381,428	552,439	256,739
Fines & Forfeitures	249,552	272,484	247,930	225,897	277,479	353,363	384,466	339,721	349,695	323,984
Miscellaneous	294,619	753,327	222,561	248,022	544,928	1,468,670	76,636	347,665	1,022,919	76,794
Total Revenues	70,689,426	79,183,366	83,291,931	89,172,154	91,761,145	94,308,255	101,087,815	107,199,577	116,511,904	122,789,677
Expenditures by Function										
General government	12,218,663	12,485,591	11,321,986	11,866,064	14,977,851	13,907,894	15,422,332	18,413,201	19,792,877	20,598,911
Public safety	9,611,206	10,367,545	11,247,233	12,180,525	12,288,787	12,915,593	13,857,890	14,769,865	14,881,766	16,673,970
Education	37,052,144	42,062,545	45,019,527	47,521,569	48,760,070	52,072,525	55,062,302	59,829,005	63,129,356	69,092,798
Public works	2,625,352	2,704,469	6,148,191	4,939,551	5,310,879	5,084,748	6,837,924	6,342,088	6,647,076	7,220,446
Sanitation	1,499,470	2,356,469	2,374,492	2,506,064	2,478,490	2,478,884	2,609,506	2,741,065	2,711,581	2,634,849
Human services	1,062,892	1,145,055	1,148,747	1,385,823	909,859	906,215	690,512	772,235	915,957	1,068,427
Culture and recreation	-	-	-	-	785,000	761,447	760,538	801,824	816,243	864,126
Miscellaneous	114,402	-	-	56,597	120,184	61,145	75,910	-	-	-
Intergovernmental	348,517	298,814	300,501	360,204	409,809	969,530	898,268	-	-	-
Debt service	6,924,050	7,846,263	8,063,617	8,623,025	8,622,028	8,304,881	7,716,136	8,732,471	7,966,933	8,217,407
Total Expenditures	71,456,696	79,266,751	85,624,294	89,439,422	94,662,957	97,462,862	103,931,318	112,401,754	116,861,789	126,370,934
Excess of revenues Over/(Under) Expenditures	(767,270)	(83,385)	(2,332,363)	(267,268)	(2,901,812)	(3,154,607)	(2,843,503)	(5,202,177)	(349,885)	(3,581,257)
Other Financing Sources (Uses)										
Issuance of Refunded Bonds	-	-	-	-	-	-	13,285,000	-	30,985,000	-
Payments to Escrow Agent	-	-	-	-	-	-	(13,772,700)	-	(32,214,589)	-
Bond Premium	-	-	-	-	-	-	813,355	-	-	-
Bond Issuance Cost	-	-	-	-	-	-	(39,760)	-	-	-
Sale of Capital Assets	-	-	-	-	-	-	-	1,177,737	36,248	-
Capital Leases	-	-	-	-	-	-	722,015	232,252	172,927	164,751
Transfers in	2,210,679	2,177,322	2,171,096	2,176,557	2,562,321	3,253,530	2,588,849	3,453,975	1,367,147	1,730,466
Transfers out	(1,041,490)	(836,044)	(1,345,833)	(1,248,674)	(3,192)	(27,624)	(983,235)	-	(141,047)	(429,673)
Total Other Financing Sources (Uses)	1,169,189	1,341,278	825,263	927,883	2,559,129	3,225,906	2,613,524	4,863,964	205,686	1,465,544
Excess (Deficiency) of Revenues and Other Sources Over Expenditures and Other Uses	401,919	1,257,893	(1,507,100)	660,615	(342,683)	71,299	(229,979)	(338,213)	(144,199)	(2,115,713)
Fund Balance, Beginning	4,156,179	4,558,098	5,815,991	4,308,891	4,969,506	4,626,823	4,698,122	4,468,143	4,129,930	3,985,731
Fund Balance, Ending	\$ 4,558,098	\$ 5,815,991	\$ 4,308,891	\$ 4,969,506	\$ 4,626,823	\$ 4,698,122	\$ 4,468,143	\$ 4,129,930	\$ 3,985,731	\$ 1,870,018

City of Methuen, Massachusetts
General Fund Expenditures by Function
Last Ten Fiscal Years

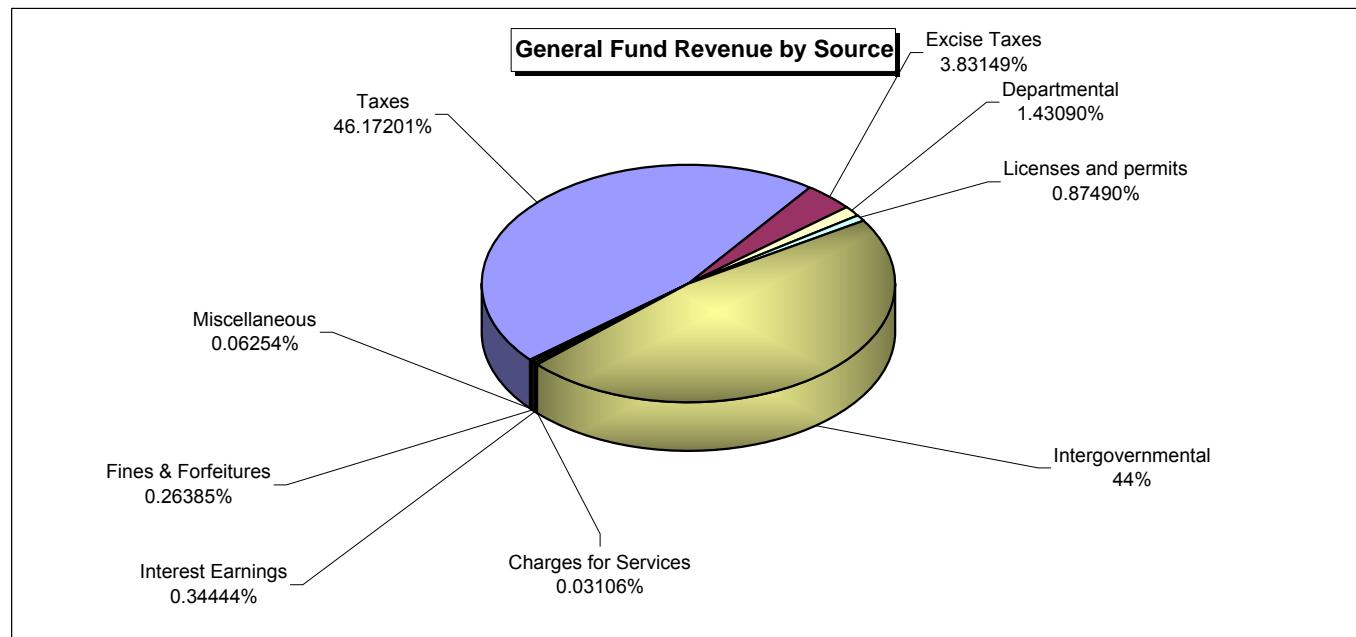
Account/Description	Fiscal Year 1998	Fiscal Year 1999	Fiscal Year 2000	Fiscal Year 2001	Fiscal Year 2002	Fiscal Year 2003	Fiscal Year 2004	Fiscal Year 2005	Fiscal Year 2006	Fiscal Year 2007	Fiscal Year 2008
General Government	\$ 11,754,666	\$ 12,333,065	\$ 12,485,591	\$ 11,321,986	\$ 11,922,661	\$ 15,098,035	\$ 13,969,039	\$ 15,498,242	\$ 18,413,201	\$ 19,792,877	\$ 20,598,911
Public Safety	8,455,664	9,611,206	10,367,545	11,247,233	12,180,525	12,288,787	12,915,593	13,857,890	14,769,865	14,881,766	16,673,970
Education	32,991,942	37,052,144	42,062,545	45,019,527	47,521,569	48,760,070	52,072,525	55,062,302	59,829,005	63,129,356	69,092,798
Public Works	2,284,717	2,625,352	2,704,469	6,148,191	4,939,551	5,310,879	5,084,748	6,837,924	6,342,088	6,647,076	7,220,446
Sanitation	1,587,118	1,499,470	2,356,469	2,374,492	2,506,064	2,478,490	2,478,884	2,609,506	2,741,065	2,711,581	2,634,849
Human Services	572,023	652,641	718,055	749,250	855,823	909,859	906,215	690,512	772,235	915,957	1,068,427
Culture and Recreation	375,325	410,251	427,000	399,497	530,000	785,000	761,447	760,538	801,824	816,243	864,126
Intergovernmental ⁽¹⁾	523,628	348,517	298,814	300,501	360,204	409,809	969,530	898,268	-	-	-
Debt Service	5,457,542	6,924,050	7,846,263	8,063,617	8,623,025	8,622,028	8,304,881	7,755,896	8,732,471	7,966,933	8,217,407
Total Expenditures	\$ 64,002,625	\$ 71,456,696	\$ 79,266,751	\$ 85,624,294	\$ 89,439,422	\$ 94,662,957	\$ 97,462,862	\$ 103,971,078	\$ 112,401,754	\$ 116,861,789	\$ 126,370,934



⁽¹⁾ Intergovernmental expense was allocated to the respective functions in 2006.

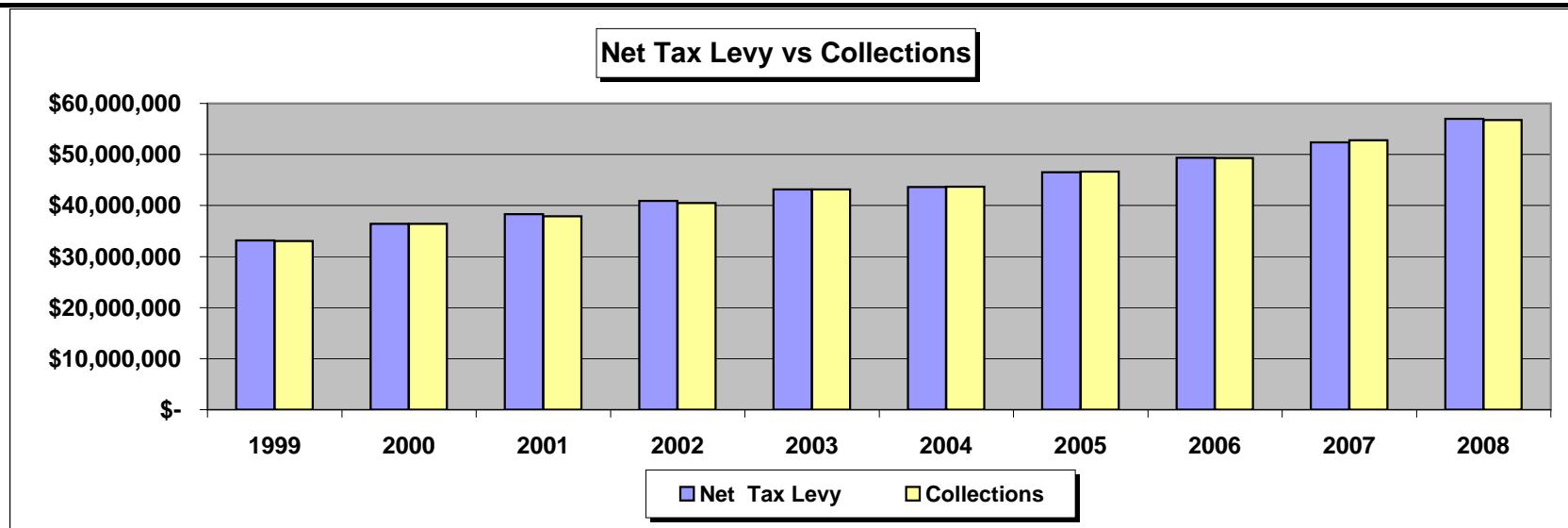
City of Methuen, Massachusetts
General Fund Revenues by Source
Last Ten Fiscal Years

Account/Description	Fiscal Year 1999	Fiscal Year 2000	Fiscal Year 2001	Fiscal Year 2002	Fiscal Year 2003	Fiscal Year 2004	Fiscal Year 2005	Fiscal Year 2006	Fiscal Year 2007	Fiscal Year 2008
Revenues										
Taxes	\$ 33,411,423	\$ 36,549,871	\$ 38,048,304	\$ 41,356,397	\$ 43,990,300	\$ 44,228,947	\$ 47,495,311	\$ 49,821,988	\$ 52,807,551	\$ 56,694,468
Excise Taxes	3,194,012	3,399,012	3,871,423	4,598,319	4,380,173	4,472,041	4,326,783	5,112,206	4,508,214	4,704,677
Departmental	1,316,142	1,345,634	1,521,365	1,456,457	1,771,903	1,769,134	1,773,327	1,972,328	1,779,893	1,756,992
Licenses and permits	603,757	845,854	829,469	1,091,393	828,563	1,118,277	1,437,780	1,341,367	1,486,440	1,074,286
Intergovernmental	29,505,608	34,595,555	37,453,781	39,557,518	39,218,561	40,280,247	44,964,703	47,716,649	53,723,189	57,697,403
Charges for Services	-	-	63,581	59,556	93,498	93,903	76,812	166,225	88,581	38,133
Interest Earnings	2,114,313	1,421,629	1,033,517	578,595	655,740	523,673	551,997	381,428	745,422	422,940
Fines & Forfeitures	249,552	272,484	247,930	225,897	277,479	353,363	384,466	339,721	349,695	323,984
Miscellaneous	294,619	753,327	222,561	248,022	544,928	1,468,670	76,636	347,665	1,022,919	76,794
Total Revenues	\$ 70,689,426	\$ 79,183,366	\$ 83,291,931	\$ 89,172,154	\$ 91,761,145	\$ 94,308,255	\$ 101,087,815	\$ 107,199,577	\$ 116,511,904	\$ 122,789,677



City of Methuen, Massachusetts
Property Tax Levies and Collections
Last Ten Fiscal Years

Fiscal Year	Gross Tax Levy	Overlay Reserved for Abatements	Net Tax Levy	Net as % of Total	Collections During the Fiscal Year Payable		Cumulative Collections as of June 30, 2008		Outstanding Balance as of 30-Jun-08	Percent of Outstanding to Net Tax Levy
					Dollar Amount	% of Net Levy	Dollar Amount	% of Net Levy		
1999	\$ 33,681,810	\$ 521,577	\$ 33,160,233	98.45%	\$ 32,063,991	96.69%	\$ 33,046,517	99.66%	\$ 30,163	0.09%
2000	(1) \$ 37,191,667	\$ 753,153	\$ 36,438,514	97.97%	\$ 35,184,062	96.56%	\$ 36,400,385	99.90%	\$ 10,609	0.03%
2001	\$ 38,862,468	\$ 550,664	\$ 38,311,804	98.58%	\$ 36,775,279	95.99%	\$ 37,912,421	98.96%	\$ 27,201	0.07%
2002	\$ 41,381,324	\$ 472,457	\$ 40,908,867	98.86%	\$ 39,633,212	96.88%	\$ 40,494,157	98.99%	\$ 23,371	0.06%
2003	(1) \$ 43,633,135	\$ 503,473	\$ 43,129,662	98.85%	\$ 42,528,985	98.61%	\$ 43,162,667	100.08%	\$ 8,806	0.02%
2004	\$ 44,148,900	\$ 497,525	\$ 43,651,375	98.87%	\$ 43,005,020	98.52%	\$ 43,694,701	100.10%	\$ 8,313	0.02%
2005	\$ 47,151,585	\$ 607,920	\$ 46,543,665	98.71%	\$ 46,075,920	99.00%	\$ 46,668,380	100.27%	\$ 8,279	0.02%
2006	(1) \$ 49,846,630	\$ 495,748	\$ 49,350,882	99.01%	\$ 48,434,709	98.14%	\$ 49,315,386	99.93%	\$ 6,460	0.01%
2007	\$ 52,921,856	\$ 544,783	\$ 52,377,073	98.97%	\$ 51,220,341	97.79%	\$ 52,772,625	100.76%	\$ 1,156,732	2.21%
2008	\$ 57,482,030	\$ 491,191	\$ 56,990,839	99.15%	\$ 55,608,004	97.57%	\$ 56,757,957	99.59%	\$ 1,491,802	2.62%

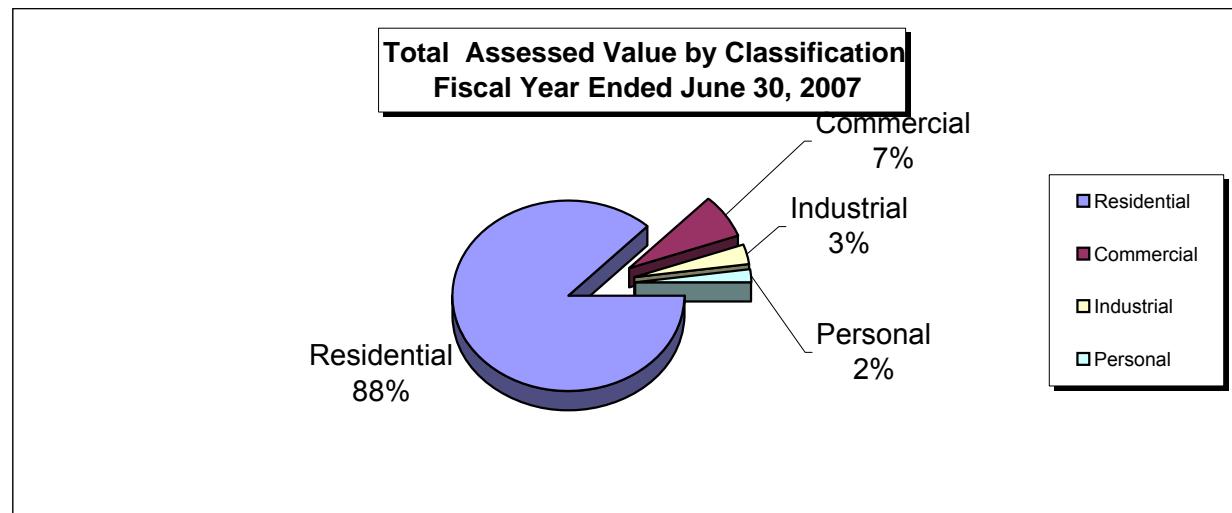


(1) Revaluation Year

(2) Outstanding amount represents personal property tax only.
Outstanding real estate has been committed to tax title.

City of Methuen, Massachusetts
 Assessed Value of Taxable Property by Classification
 Last Ten Fiscal Years

Fiscal Year	Residential Value	Residential % of Total Value	Commercial Value	Industrial Value	Personal Property	Total CIP* Value	CIP % of Total Value	Total City Value
1999	\$ 1,574,409,100	82.79%	\$ 181,389,700	\$ 86,089,800	\$ 59,868,355	\$ 327,347,855	17.21%	\$ 1,901,756,955
2000	(1) \$ 1,933,688,085	84.35%	\$ 180,591,865	\$ 118,226,170	\$ 59,977,340	\$ 358,795,375	15.65%	\$ 2,292,483,460
2001	\$ 1,961,006,835	82.18%	\$ 236,678,881	\$ 117,737,690	\$ 70,745,540	\$ 425,162,111	17.82%	\$ 2,386,168,946
2002	\$ 2,167,953,038	82.99%	\$ 243,341,862	\$ 131,757,320	\$ 69,226,410	\$ 444,325,592	17.01%	\$ 2,612,278,630
2003	(1) \$ 2,887,566,345	85.79%	\$ 275,059,918	\$ 130,484,010	\$ 72,741,360	\$ 478,285,288	14.21%	\$ 3,365,851,633
2004	\$ 2,924,524,851	85.80%	\$ 272,434,197	\$ 136,737,760	\$ 74,811,500	\$ 483,983,457	14.20%	\$ 3,408,508,308
2005	\$ 3,703,116,105	87.18%	\$ 300,728,636	\$ 145,846,390	\$ 97,764,480	\$ 544,339,506	12.82%	\$ 4,247,455,611
2006	(1) \$ 4,267,426,852	87.54%	\$ 353,520,884	\$ 153,055,220	\$ 100,709,550	\$ 607,285,654	12.46%	\$ 4,874,712,506
2007	\$ 4,351,545,812	87.49%	\$ 353,761,242	\$ 158,401,520	\$ 110,242,660	\$ 622,405,422	12.51%	\$ 4,973,951,234
2008	\$ 4,405,836,612	87.01%	\$ 378,239,624	\$ 165,348,420	\$ 114,297,950	\$ 657,885,994	12.99%	\$ 5,063,722,606



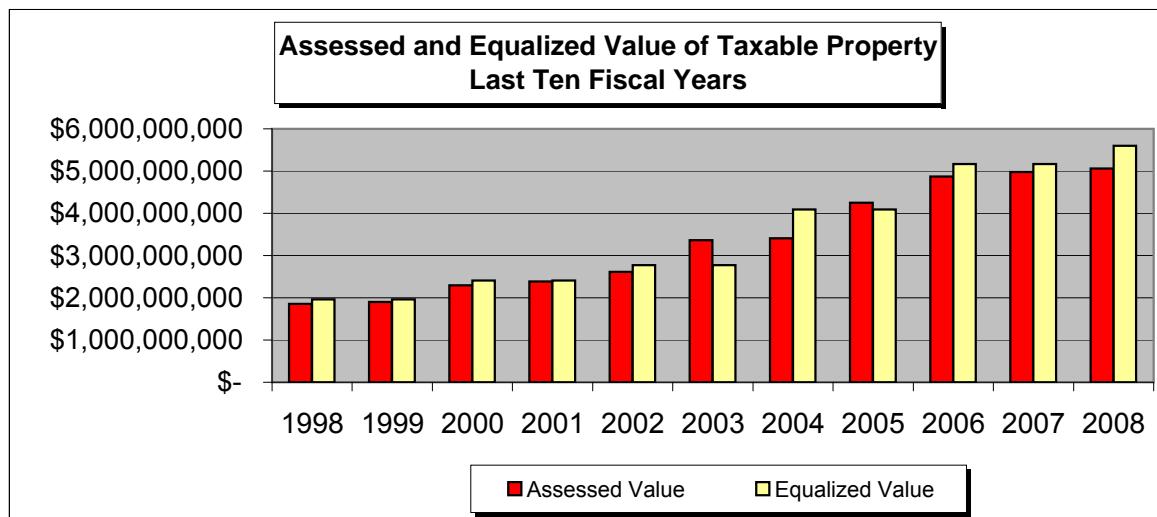
(1) Revaluation Year

Source: Department of Revenue Tax Rate Recapitulation Sheets

* Commercial, Industrial, and Personal Property

City of Methuen, Massachusetts
 Assessed Value and Equalized Valuation of Taxable Property
 Last Ten Fiscal Years

Fiscal Year	Assessed Value			U.S. Census Population	Total Assessed Value Per Capita	(2) Equalized Value	Ratio of Assessed to Equalized Value
	Real Property	Personal Property	Total				
1998	\$ 1,795,399,800	\$ 57,828,526	\$ 1,853,228,326	39,990	\$ 46,342	\$ 1,959,211,600	94.59%
1999	\$ 1,841,888,600	\$ 59,868,355	\$ 1,901,756,955	39,990	\$ 47,556	\$ 1,959,211,600	97.07%
2000	(1) \$ 2,232,506,120	\$ 59,977,340	\$ 2,292,483,460	43,789	\$ 52,353	\$ 2,408,465,100	95.18%
2001	\$ 2,315,423,406	\$ 70,745,540	\$ 2,386,168,946	43,789	\$ 54,492	\$ 2,408,465,100	99.07%
2002	\$ 2,543,052,220	\$ 69,226,410	\$ 2,612,278,630	43,789	\$ 59,656	\$ 2,770,350,300	94.29%
2003	(1) \$ 3,293,110,273	\$ 72,741,360	\$ 3,365,851,633	43,789	\$ 76,865	\$ 2,770,350,300	121.50%
2004	\$ 3,333,696,808	\$ 74,811,500	\$ 3,408,508,308	43,789	\$ 77,839	\$ 4,088,755,700	83.36%
2005	\$ 4,149,691,131	\$ 97,764,480	\$ 4,247,455,611	43,789	\$ 96,998	\$ 4,088,755,700	103.88%
2006	(1) \$ 4,774,002,956	\$ 100,709,550	\$ 4,874,712,506	44,609	\$ 109,276	\$ 5,163,292,000	94.41%
2007	\$ 4,863,708,574	\$ 110,242,660	\$ 4,973,951,234	44,609	\$ 111,501	\$ 5,163,292,000	96.33%
2008	\$ 4,949,424,656	\$ 114,297,950	\$ 5,063,722,606	44,609	\$ 113,513	\$ 5,599,072,900	90.44%



(1) Revaluation Year

(2) Equalized valuations are determined biennially by the Commissioner of Revenue

Sources: Department of Revenue Tax Rate Recapitulation Sheets

U.S. Census Records

City of Methuen, Massachusetts
 Property Tax Rates per \$1000 of Assessed Valuation
 Last Ten Fiscal Years

Fiscal Year	Residential	Commercial & Industrial		Personal
Assessed Valuation:				
1999	\$ 1,574,409,100	\$ 267,479,500	\$ 59,868,355	
2000	(1) \$ 1,933,688,085	\$ 298,818,035	\$ 59,977,340	
2001	\$ 1,961,006,835	\$ 354,416,571	\$ 70,745,540	
2002	\$ 2,167,953,038	\$ 375,099,182	\$ 69,226,410	
2003	(1) \$ 2,887,566,345	\$ 405,543,928	\$ 72,741,360	
2004	\$ 2,924,524,851	\$ 409,171,957	\$ 74,811,500	
2005	\$ 3,703,116,105	\$ 446,575,026	\$ 97,764,480	
2006	(1) \$ 4,267,426,852	\$ 506,576,104	\$ 100,709,550	
2007	\$ 4,351,545,812	\$ 512,162,762	\$ 110,242,660	
2008	\$ 4,405,836,612	\$ 543,588,044	\$ 114,297,950	
Tax Levies:				
1999	\$ 26,434,329	\$ 5,921,996	\$ 1,325,485	
2000	(1) \$ 29,334,048	\$ 6,544,115	\$ 1,313,504	
2001	\$ 29,513,153	\$ 7,793,620	\$ 1,555,694	
2002	\$ 31,175,165	\$ 8,616,028	\$ 1,590,131	
2003	(1) \$ 33,900,029	\$ 8,252,819	\$ 1,480,287	
2004	\$ 34,304,677	\$ 8,322,558	\$ 1,521,666	
2005	\$ 37,179,286	\$ 8,181,254	\$ 1,791,045	
2006	(1) \$ 39,601,721	\$ 8,545,939	\$ 1,698,970	
2007	\$ 41,992,417	\$ 8,993,578	\$ 1,935,861	
2008	\$ 45,159,895	\$ 10,181,332	\$ 2,140,803	
Tax Rates:				
1999	\$ 16.79	\$ 22.14	\$ 22.14	
2000	(1) \$ 15.17	\$ 21.90	\$ 21.90	
2001	\$ 15.05	\$ 21.99	\$ 21.99	
2002	\$ 14.38	\$ 22.97	\$ 22.97	
2003	(1) \$ 11.74	\$ 20.35	\$ 20.35	
2004	\$ 11.73	\$ 20.34	\$ 20.34	
2005	\$ 10.04	\$ 18.32	\$ 18.32	
2006	(1) \$ 9.28	\$ 16.87	\$ 16.87	
2007	\$ 9.65	\$ 17.56	\$ 17.56	
2008	\$ 10.25	\$ 18.73	\$ 18.73	

(1) Revaluation Year

Source: Department of Revenue Tax Rate Recapitulation Sheets

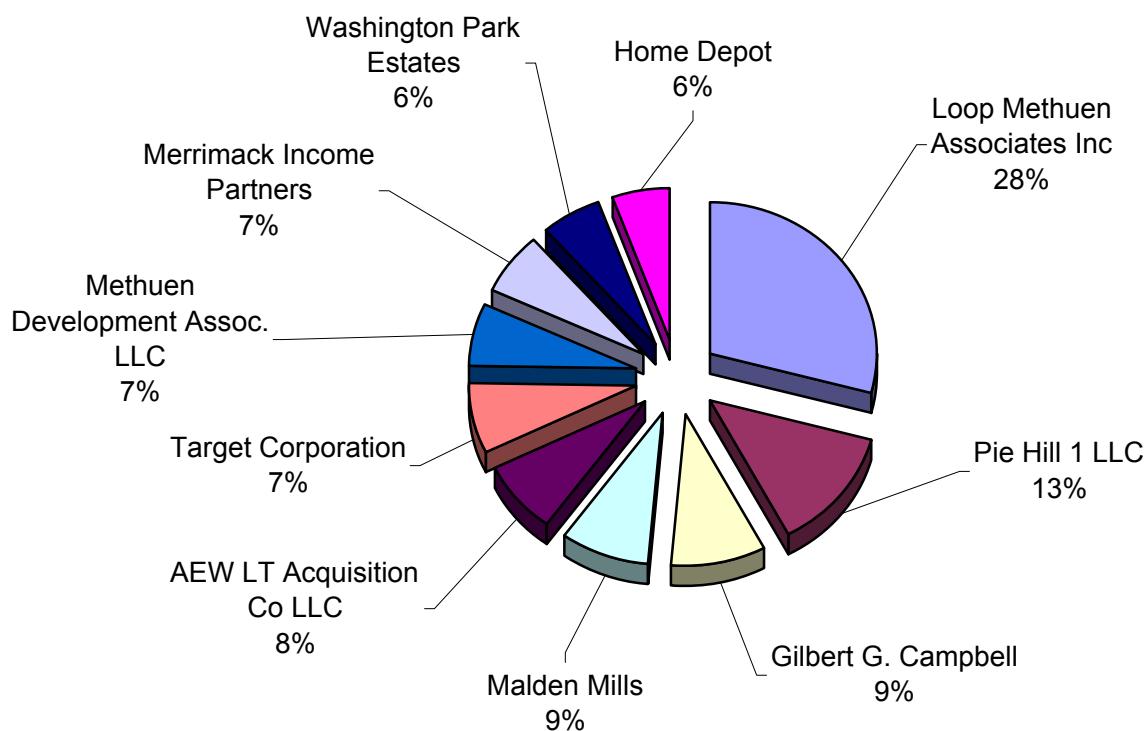
City of Methuen, Massachusetts

Principal Taxpayers

Fiscal Year 2008

Name	Nature of Business	Total Assessed Valuations for Fiscal Year 2008	% of Total Estimated Assessed Value
Loop Methuen Associates Inc	Power Center	\$ 59,794,300	1.11%
Pie Hill 1 LLC	Apartments	\$ 26,580,100	0.39%
Gilbert G. Campbell	Vacant Land, Office, Bank, Apartments	\$ 18,356,600	0.37%
Malden Mills	Manufacturing	\$ 18,066,200	0.34%
AEW LT Acquisition Co LLC	Industrial Warehouse	\$ 15,921,900	0.29%
Target Corporation	Department Store	\$ 14,827,600	0.28%
Methuen Development Assoc. LLC	Industrial Warehouse	\$ 13,930,100	0.28%
Merrimack Income Partners	Shopping Center	\$ 13,696,400	0.28%
Washington Park Estates	Apartments	\$ 11,591,100	0.24%
Home Depot	Building Supplies	\$ 11,489,300	0.21%
		\$ 204,253,600	3.78%

Principal Taxpayers



City of Methuen, Massachusetts
 Computation of Legal Debt Margin
 June 30, 2008

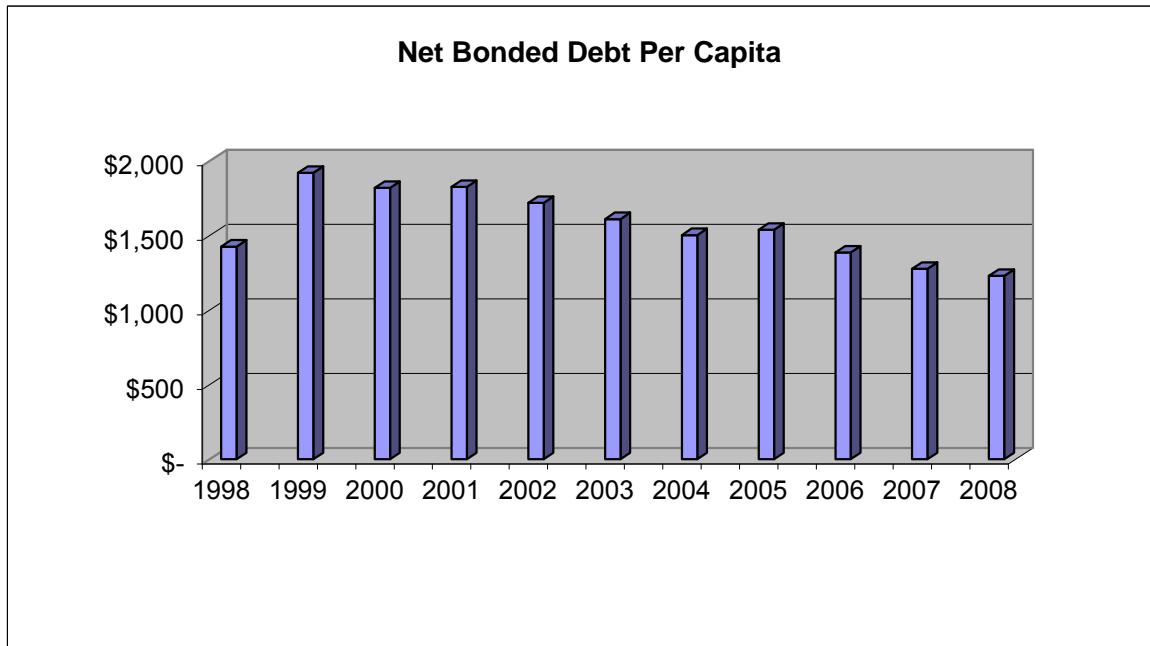
State equalized valuation - real estate and personal property	(1)	<u>\$ 5,599,072,900</u>
Debt Limit - 5% of equalized value		\$ 279,953,645
Total bonded debt (including authorized and unissued of \$16,497,226 and bond anticipation notes outstanding of \$10,904,432.)		\$ 84,658,887
Less bonded debt not included in computation of legal debt margin, as defined by Massachusetts statutes.	(2)	\$ (71,371,610)
Less bonded debt authorized but not yet issued which is outside the debt limit.	(2)	<u>\$ (1,547,352)</u>
Total debt applicable to limitation		<u>\$ 11,739,925</u>
Legal Debt Margin		<u>\$ 268,213,720</u>

(1) The equalization of all taxable property in the State of Massachusetts is conducted bi-annually by the Massachusetts Department of Revenue

(2) Subject to an "outside" debt limit of 5% of the Town's equalized valuation.

City of Methuen, Massachusetts
 Ratio of General Obligation Bonded Debt
 to Equalized Value and Net Bonded Debt per Capita
 Last Ten Fiscal Years

Fiscal Year	U.S. Census Population	State Equalized Value	Outstanding Gross Bonded Debt			Less Self-Supporting Debt	Net Bonded Debt	Ratio of Net Bonded Debt To Assessed Value	Net Bonded Debt Per Capita
			Gross Bonded Debt	Less Self-Supporting Debt	Net Bonded Debt				
1998	39,990	\$ 1,959,211,600	\$ 61,935,382	\$ 4,925,065	\$ 57,010,317	2.91%	\$ 1,426		
1999	39,990	\$ 1,959,211,600	\$ 83,396,713	\$ 6,605,509	\$ 76,791,204	3.92%	\$ 1,920		
2000	39,990	\$ 2,408,465,100	\$ 78,334,393	\$ 5,578,189	\$ 72,756,204	3.02%	\$ 1,819		
2001	43,789	\$ 2,408,465,100	\$ 84,437,693	\$ 4,496,489	\$ 79,941,204	3.32%	\$ 1,826		
2002	43,789	\$ 2,770,350,300	\$ 78,944,629	\$ 3,666,312	\$ 75,278,317	2.72%	\$ 1,719		
2003	43,789	\$ 2,770,350,300	\$ 73,350,003	\$ 2,833,003	\$ 70,517,000	2.55%	\$ 1,610		
2004	43,789	\$ 4,088,755,700	\$ 68,336,910	\$ 2,506,910	\$ 65,830,000	1.61%	\$ 1,503		
2005	43,789	\$ 4,088,755,700	\$ 69,370,891	\$ 1,985,891	\$ 67,385,000	1.65%	\$ 1,539		
2006	44,609	\$ 5,163,292,000	\$ 69,190,611	\$ 7,325,611	\$ 61,865,000	1.20%	\$ 1,387		
2007	44,609	\$ 5,163,292,000	\$ 63,720,862	\$ 6,765,862	\$ 56,955,000	1.10%	\$ 1,277		
2008	44,609	\$ 5,599,072,900	\$ 82,753,774	\$ 27,883,774	\$ 54,870,000	0.98%	\$ 1,230		

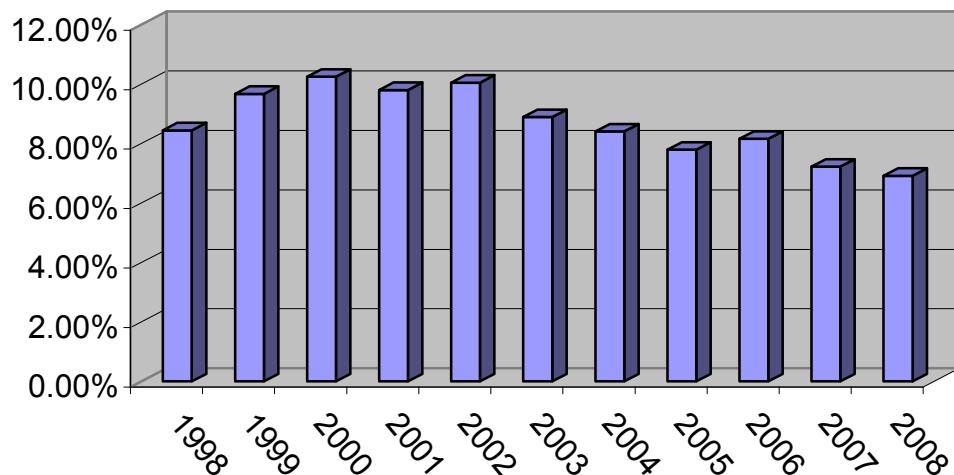


Source: City Auditor's Records and U.S. Census

City of Methuen, Massachusetts
 Ratio of Annual Debt Service Expenditures for General Fund Bonded Debt
 to Total General Fund Expenditures
 Last Ten Fiscal Years

Fiscal Year	Annual General Fund Debt Service	City General Governmental Expenditures (1)	Ratio of General Fund Debt Service to General Government Expenditures
1998	\$ 5,457,542	\$ 64,627,538	8.44%
1999	\$ 6,924,050	\$ 71,605,885	9.67%
2000	\$ 7,846,263	\$ 76,579,286	10.25%
2001	\$ 8,063,617	\$ 82,282,394	9.80%
2002	\$ 8,623,025	\$ 85,826,481	10.05%
2003	\$ 8,145,303	\$ 91,636,290	8.89%
2004	\$ 7,840,906	\$ 93,282,528	8.41%
2005	\$ 7,716,136	\$ 98,976,765	7.80%
2006	\$ 8,732,471	\$ 107,054,954	8.16%
2007	\$ 7,966,933	\$ 110,292,651	7.22%
2008	\$ 8,217,407	\$ 118,809,039	6.92%

Ratio of Bonded Debt Service to General Government Expenditures



(1) The budgetary data for the general and proprietary funds is based upon accounting principles that differ from generally accepted accounting principles (GAAP). Therefore, in addition to the GAAP basis financial statements, the results of operations of the general fund are presented in accordance with budgetary accounting principles to provide a meaningful comparison with budgetary data. Therefore the City's General Government Expenditure is net of the \$ 7,561,894.74 for pensions payments for FY 2008, per GASB 24. (\$ 126,370,934 - \$ 7,561,895)

City of Methuen, Massachusetts
 Computation of Direct and Overlapping Bonded Debt
 General Obligation Bonds
 June 30, 2008

Jurisdiction	General Obligation Bonded Debt Outstanding	Percentage Applicable to City of Methuen (1)	Amount Applicable to City of Methuen
Direct:			
City of Methuen	\$ 82,751,658	100.00%	\$ 82,753,774
Overlapping:			
Greater Lawrence Regional Vocational Technical School District	\$ 36,515,000	13.90%	\$ 5,075,585
Merrimack Valley Regional Transit Authority	\$ -	N/A	\$ -
Greater Lawrence Sanitary District	<u>\$ 31,739,153</u>	21.10%	<u>\$ 6,696,961</u>
Total Overlapping Debt	<u>\$ 68,254,153</u>		<u>\$ 11,772,546</u>
TOTAL DIRECT AND OVERLAPPING DEBT	<u>\$ 151,005,811</u>		<u>\$ 94,526,320</u>

(1) Estimated share based on debt service only

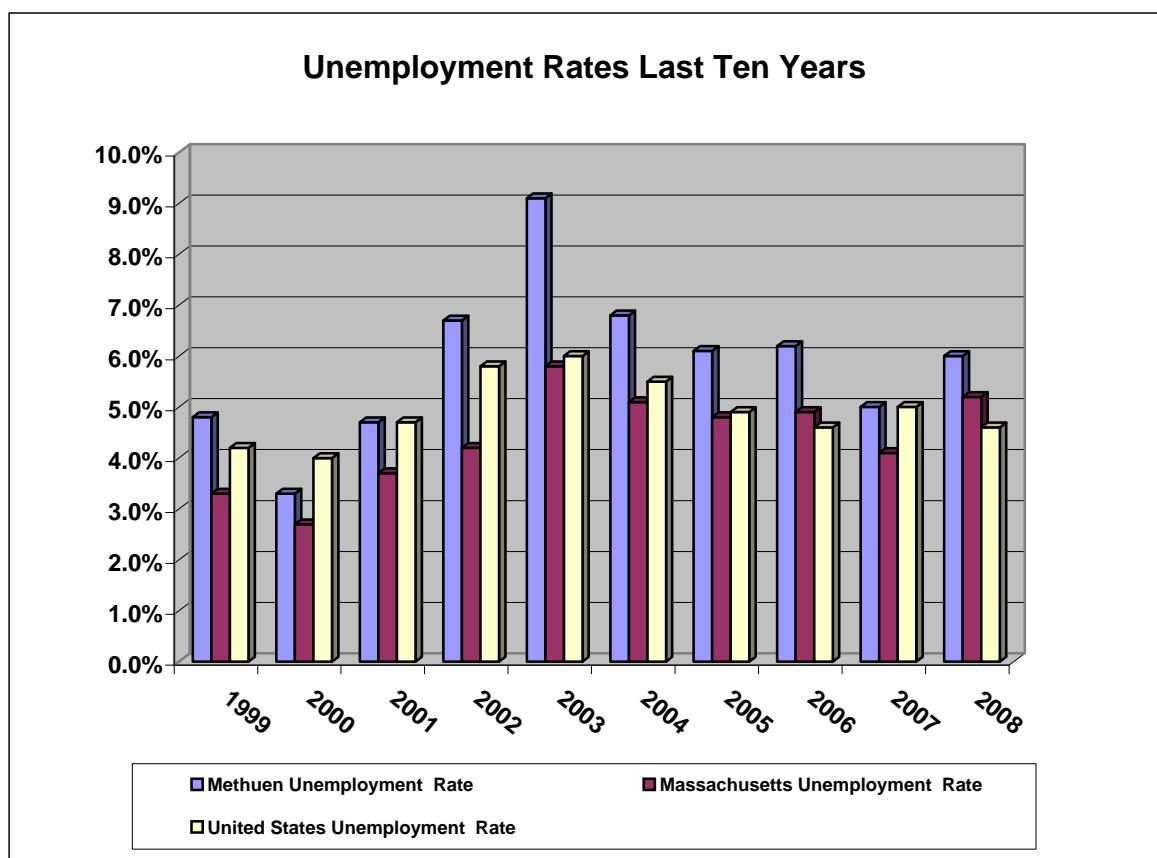
City of Methuen, Massachusetts
Building Permits
Last Ten Years

Year	New Construction				Additions/Alterations				Total Value	
	No.	Residential Value	No.	Non-Residential Value	No.	Residential Value	No.	Non Residential Value		
1999	156	\$ 26,154,850	4	\$ 22,620,129	1111	\$ 8,517,108	114	\$ 6,069,366	1385	\$ 63,361,453
2000	136	\$ 25,043,750	30	\$ 17,695,560	936	\$ 8,153,433	98	\$ 9,434,377	1038	\$ 60,327,120
2001	115	\$ 23,075,380	14	\$ 12,350,160	1041	\$ 10,349,728	159	\$ 13,343,071	1329	\$ 59,118,339
2002	86	\$ 25,160,549	7	\$ 9,194,117	1542	\$ 14,381,064	158	\$ 23,136,398	1793	\$ 71,872,128
2003	80	\$ 14,153,500	2	\$ 762,000	1556	\$ 16,712,623	157	\$ 9,007,269	1795	\$ 40,635,392
2004	57	\$ 13,407,840	4	\$ 3,044,791	1707	\$ 21,346,779	135	\$ 9,302,964	1903	\$ 47,102,374
2005	98	\$ 49,359,695	3	\$ 2,085,000	1544	\$ 21,906,481	128	\$ 5,094,998	1773	\$ 78,446,174
2006	102	\$ 31,268,528	3	\$ 3,131,220	1426	\$ 17,649,111	134	\$ 7,182,791	1665	\$ 59,231,650
2007	67	\$ 15,653,520	5	\$ 8,808,410	1396	\$ 15,837,208	117	\$ 36,210,996	1585	\$ 76,510,134
2008	75	\$ 29,622,033	3	\$ 728,927	1250	\$ 13,365,491	129	\$ 4,679,181	1457	\$ 48,395,632

SOURCE: Building Commissioner

City of Methuen, Massachusetts
Annual Unemployment Rates
Last Ten Years

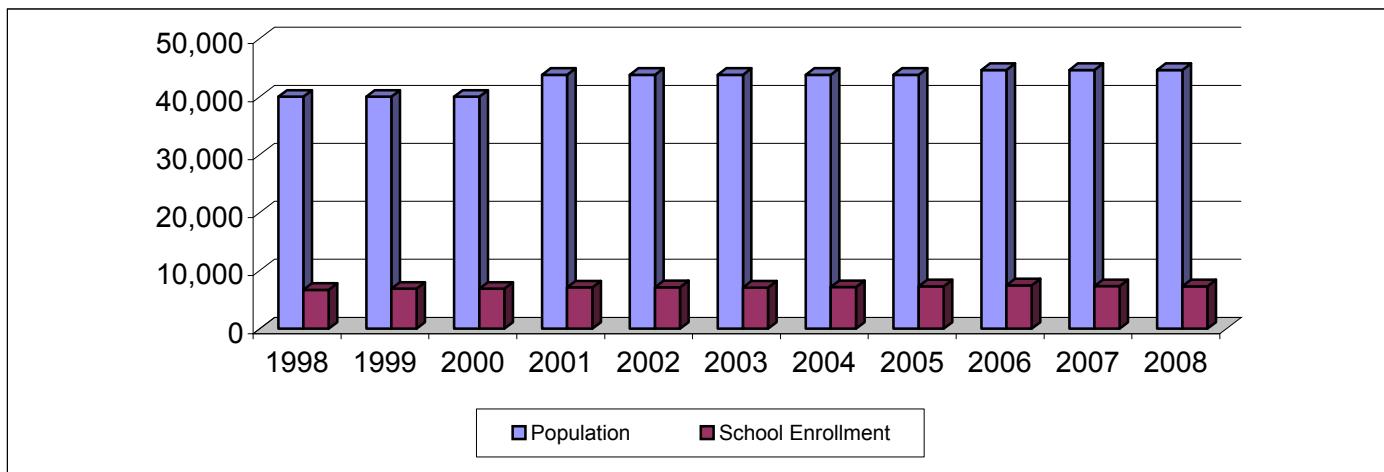
Calendar Year	Methuen Labor Force	Methuen Unemployment Rate	Massachusetts Unemployment Rate	United States Unemployment Rate
1999	22,220	4.8%	3.3%	4.2%
2000	22,428	3.3%	2.7%	4.0%
2001	22,864	4.7%	3.7%	4.7%
2002	22,183	6.7%	4.2%	5.8%
2003	22,677	9.1%	5.8%	6.0%
2004	23,290	6.8%	5.1%	5.5%
2005	22,992	6.1%	4.8%	4.9%
2006	23,117	6.2%	4.9%	4.6%
2007	22,829	5.0%	4.1%	5.0%
2008	23,392	6.0%	5.2%	4.6%



Source: MA Department of Employment and Training

City of Methuen, Massachusetts
Population and School Enrollment
Last Ten Years

Year	Population	Increase (Decrease)	School Enrollment	Increase (Decrease)	School % of Total
1998	39,990	39,990	6,718	6,718	16.80%
1999	39,990	0	6,903	185	17.26%
2000	39,990	0	6,903	0	17.26%
2001	43,789	3,799	7,123	220	16.27%
2002	43,789	0	7,152	29	16.33%
2003	43,789	0	7,097	(55)	16.21%
2004	43,789	0	7,193	96	16.43%
2005	43,789	0	7,313	120	16.70%
2006	44,609	820	7,485	172	16.78%
2007	44,609	0	7,346	33	16.47%
2008	44,609	0	7,312	(173)	16.39%



City of Methuen, Massachusetts
Age, Income and Wealth Levels

Category	Year	Methuen	Massachusetts	United States
<u>Median Age</u>	2000	37.5	36.5	35.3
	1990	35.0	33.6	32.9
	1980	32.8	31.2	30.0
	1970	31.7	29.0	28.1
<u>Median Family Income</u>	2000	\$ 59,831	\$ 61,664	\$ 50,046
	1990	\$ 44,901	\$ 44,367	\$ 35,225
	1980	\$ 21,486	\$ 21,166	\$ 19,908
	1970	\$ 10,923	\$ 10,835	\$ 9,867
<u>Per Capita Income</u>	2000	\$ 22,305	\$ 25,952	\$ 21,587
	1990	\$ 15,598	\$ 17,224	\$ 14,420
	1980	\$ 7,002	\$ 7,459	\$ 7,313
	1970	\$ 3,228	\$ 3,425	\$ 3,139